

50
años



ORGANIZACIÓN
INTERNACIONAL
DEL CAFÉ

ICC 112-5

15 enero 2014
Original: inglés

C

Consejo Internacional del Café
112^o período de sesiones
3 – 7 marzo 2014
Londres, Reino Unido

**Cuarta Conferencia Mundial del Café
de la OIC**

Propuesta recibida de Italia

Antecedentes

1. En su 111^o período de sesiones celebrado en Belo Horizonte en septiembre de 2013, el Consejo decidió que todo Gobierno Miembro que deseara celebrar la próxima Conferencia y/o un período de sesiones futuro en su territorio debería presentar por escrito al Director Ejecutivo una propuesta de ser país anfitrión de la Conferencia a más tardar el 31 de diciembre de 2013. El Director Ejecutivo hizo distribuir el documento ED-2168/13 en octubre de 2013 y una revisión al mismo en noviembre de 2013, en la que se solicitaba a los Miembros interesados que presentasen una propuesta por escrito que incluyese información acerca de la visión de la Conferencia, fechas y lugar que se proponían, planes para la organización y mercadotecnia del evento, y disponibilidad de recursos para la celebración de la Conferencia, teniendo en cuenta que las Conferencias Mundiales del Café son autofinanciadas.

2. En este documento figura una propuesta recibida del Gobierno de Italia con posterioridad a la comunicación en la que informaba a los Miembros de su interés en ser país anfitrión de la Cuarta Conferencia Mundial del Café en Milán durante la Expo Mundial 2015 (véase el documento ICC-111-9). Esa propuesta está siendo distribuida sólo en [forma electrónica](#) debido a la extensión del documento.

Medidas que se solicitan

Se pide al Consejo que examine esta propuesta.

MILAN, ITALY FOR
WORLD COFFEE CONFERENCE
2015



SUMMARY



MILAN, ITALY FOR WORLD COFFEE CONFERENCE 2015

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THE VISION : THE WORLD COFFEE CONFERENCE IN MILAN IN 2015



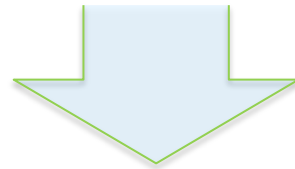
From the **1st of May to the 31st of October 2015**, Milan will be hosting the next **Universal Exhibition**

*“A Universal Exposition has as its principal purpose the **education** of the public: it may exhibit the means at disposal for **meeting the needs of civilization**, or demonstrate the **progress achieved** in one or more branches of human endeavor, or **show prospects for the future**”*

- Bureau International des Expositions (BIE) -



A challenging question of our times:
"Is it possible to ensure sufficient, good, healthy, suitable food for all?"



Feeding the Planet, Energy for Life

A great opportunity to strengthen dialogue, cooperation and development of strategies to improve the quality of life of the world countries and citizens within a six-months arena, unique and irreplaceable



EXPO MILANO 2015 : A Thematic Approach



- The Theme is at the **heart of every countries' agenda** and connected to the **United Nations Millennium Development Goals**, whose deadline is 2015
- A Theme that **focus on biodiversity, food security and agricultural sustainability**
- The **Theme is everything** and will be **at the core** of the Exhibition
- Expo Milano 2015 has introduced a new Participation Model in the story of Universal Exhibitions with the **Cluster Participation Model**
- The Clusters are **Thematic Exhibition Spaces** declined in **9 topics related to the main Theme**
- One of the **Thematic Clusters is entirely dedicated to the Coffee**



THE COFFEE IN EXPO MILANO 2015



1 – THE COFFEE CLUSTER

- An area of **4,500 sqm. entirely dedicated to coffee**, including participants from different continents:
- **10 Participating Countries:** Burundi, Costa Rica, El Salvador, Ethiopia, Guatemala, Honduras, Kenya, Rwanda, Uganda and Yemen
- An architectural concept focusing on the **traditional way to cultivate coffee under the shade of tropical rainforest in Africa and Central America**
- The opportunity of exposing and tasting all types of coffee, from the coffee plants to the roasting processes



2 – A THEMATIC ITINERARY DEDICATED TO COFFEE

- **A Thematic Itinerary on coffee gathering all the main coffee producers worldwide**
- **A platform for participating countries to show the solutions put in place to face the challenges of the coffee beans production** : increase in value and quality, increasing requests and needs of the international market and globalization, respect of the environment, etc.
- **A meeting point between worldwide producers and consumers**
- **A focus on coffee cultures and consumption habits**



EXPO MILANO 2015 : A few figures



- An Exhibition Area of **1 million square metres** with more than **130 countries** represented (ap. 90% of the World population)
- More than **20 million visitors** (2.5 non European / 3.5 non Italian)
- Participation of **Corporate societies, International Organisations and Civil Society**
- **Investments from public and private sectors close to 3 billion Euros**
- A **myriad of events** of street and stage performances including food entertainment and educational contents
- Approximately **7,000 events during the six months** of expo, an average of **40 events per day**



PROPOSED DATES AND LOCATION



DATES AND LOCATION



PROPOSED DATES (whole period):

02 – 10 September ,2015



PROPOSED LOCATION:

**The MiCo Conference Center
NORTH WING, LEVELS 1 & 2**

The above-mentioned dates and locations have already been reserved for the WORLD COFFEE CONFERENCE, the INTERNATIONAL COFFEE COUNCIL and the CONSULTATIVE FORUM ON COFFEE SECTOR FINANCE

TRANSPORT AND INFRASTRUCTURE



GETTING TO MILAN :

By air



MILAN IS ONE OF THE BEST-CONNECTED INTERNATIONAL CITIES IN THE WORLD

With over 3,400 weekly direct flights to 170 global destinations.

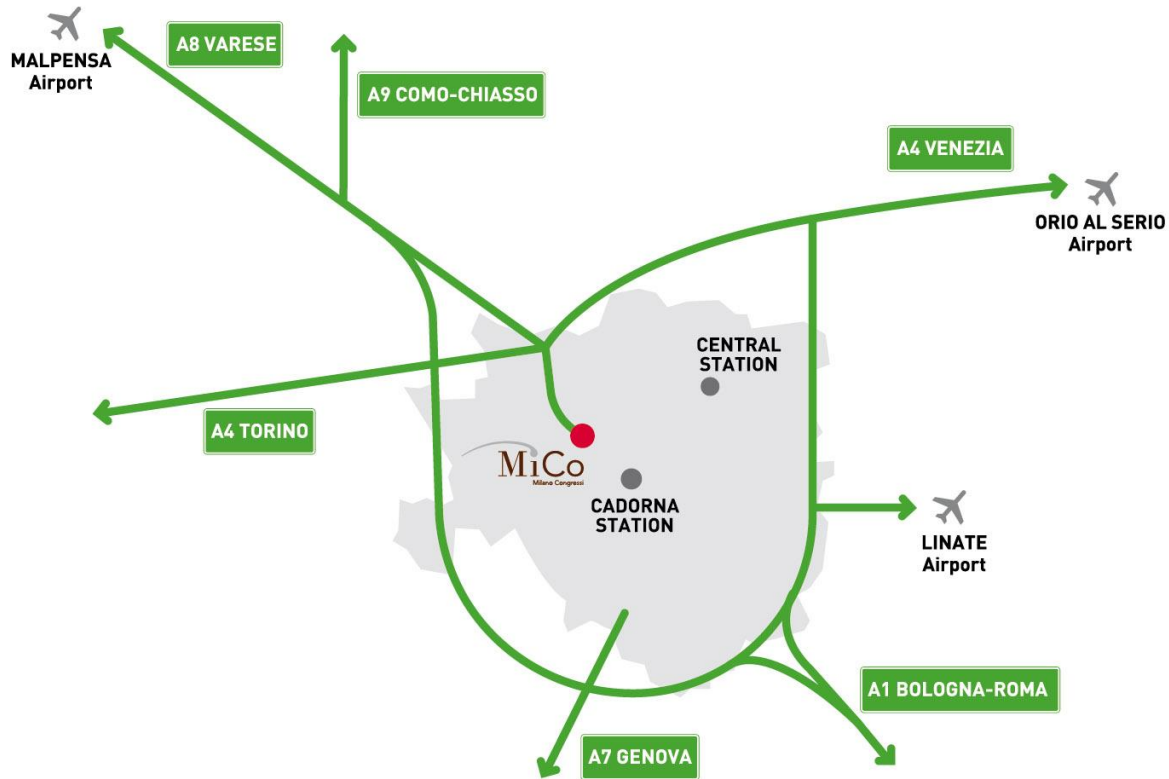


More than 2,000 direct weekly continental flights

GETTING TO MILAN : By road



The **Milan Convention Centre** is just 2 km (1,2 miles) from the ring road where the national motorways converge.



Motorway network around Milan

GETTING AROUND :

A compact city



METROPOLITANA

Milan is served by three underground lines which cross the city from one side to the other, with 70km (43 miles) of track. Each is identified by a colour: MM1 (red), MM2 (green) and MM3 (yellow). Beneath the city, work continues to extend the existing underground railway lines, and the creation of the new MM4 and MM5 is underway.

In operation:
from 5.30 am to 00.30 am

Frequency: every 2 minutes at peak times, every 4-5 minutes at other times.



UNDERGROUND RAIL LINK

Underground rail link
The "Passante" rail link is one of Milan's newest infrastructure developments. It is an underground rail link which crosses the city, joining the overground rail networks to the Metro.

In operation:
from 6.30 am to 8.00 pm

Frequency:
every 10 minutes.



BUSES AND TRAM

ATM provides an integrated network of surface transport, based on around 120 lines including trams, trolley buses and buses. ATM has also created an on-demand night bus service. Like a taxi, the bus will collect passengers and drop them off at a destination of their choice.

In operation:
from 4.00 am to 01.45 am

Frequency: every 3 minutes at peak times, every 6 minutes at other times.



TAXI

Milano has 6,000 taxis, which are easily identified by their white colour. They have a clearly visible white light on their roof which, when on, indicates that they are available. The Milano Taxi Companies are always made aware of major events taking place at the MiCo and are accustomed to the needs of delegates.

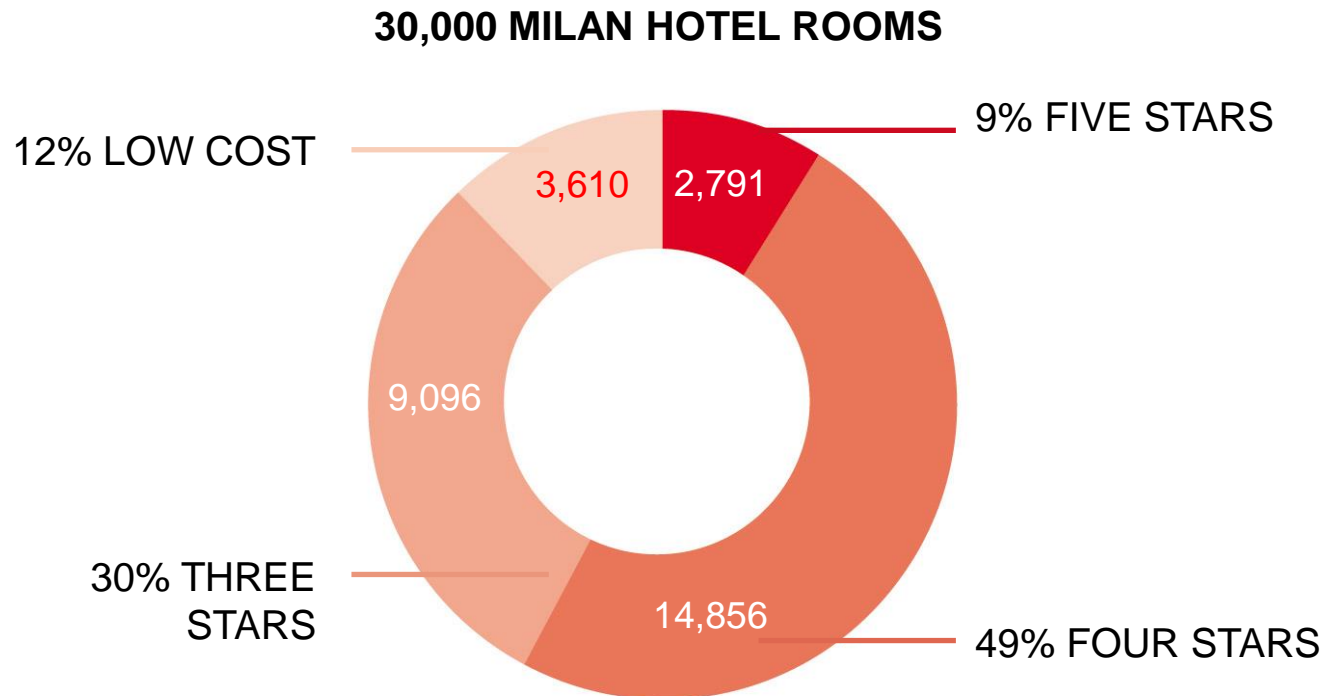
In operation:
from 4.00 am to 01.45 am

Frequency: every 3 minutes at peak times, every 6 minutes at other times.

STAY IN MILAN : Hotel Capacity



FROM RENOWNED NAMES LIKE HILTON, MARRIOTT, FOUR SEASONS, PARK HYATT, STARWOOD to a number of budget hotels Milano offers accommodation to suit all needs.

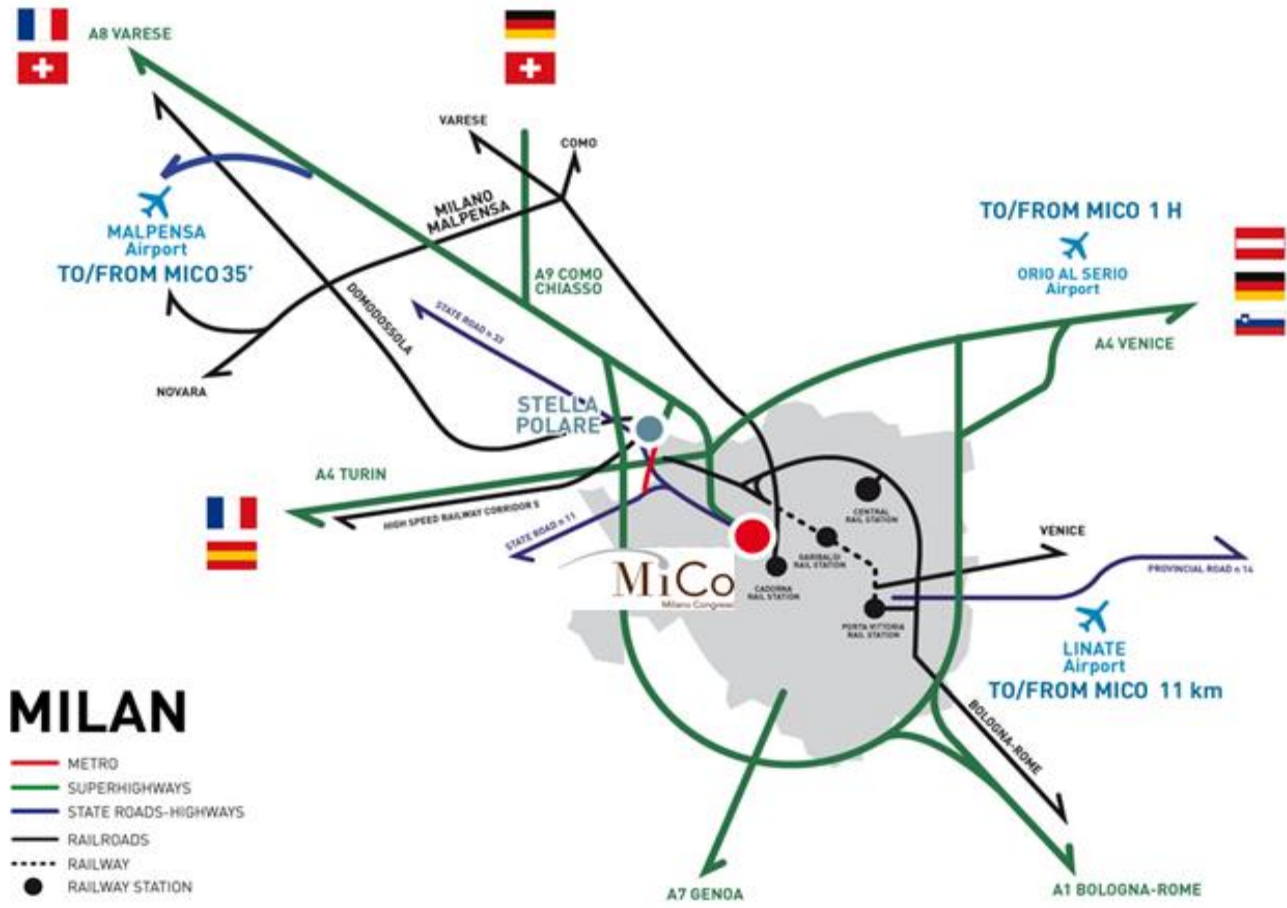


**CHOSEN VENUE :
THE MiCo
CONFERENCE CENTER**

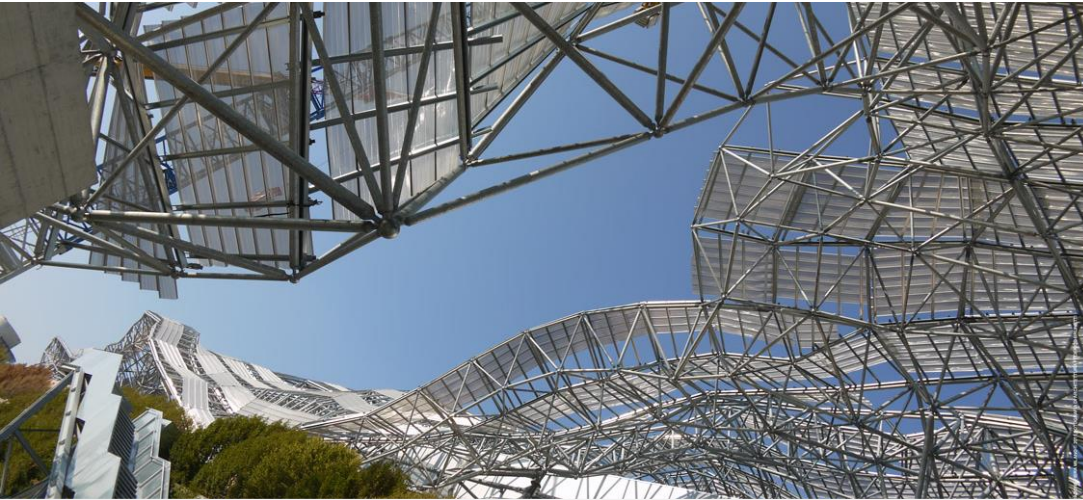


MiCo CONVENTION CENTRE :

In the heart of the city



MiCo CONVENTION CENTRE : External view



MiCo CONVENTION CENTRE :

Internal view



MiCo CONVENTION CENTRE : Internal view

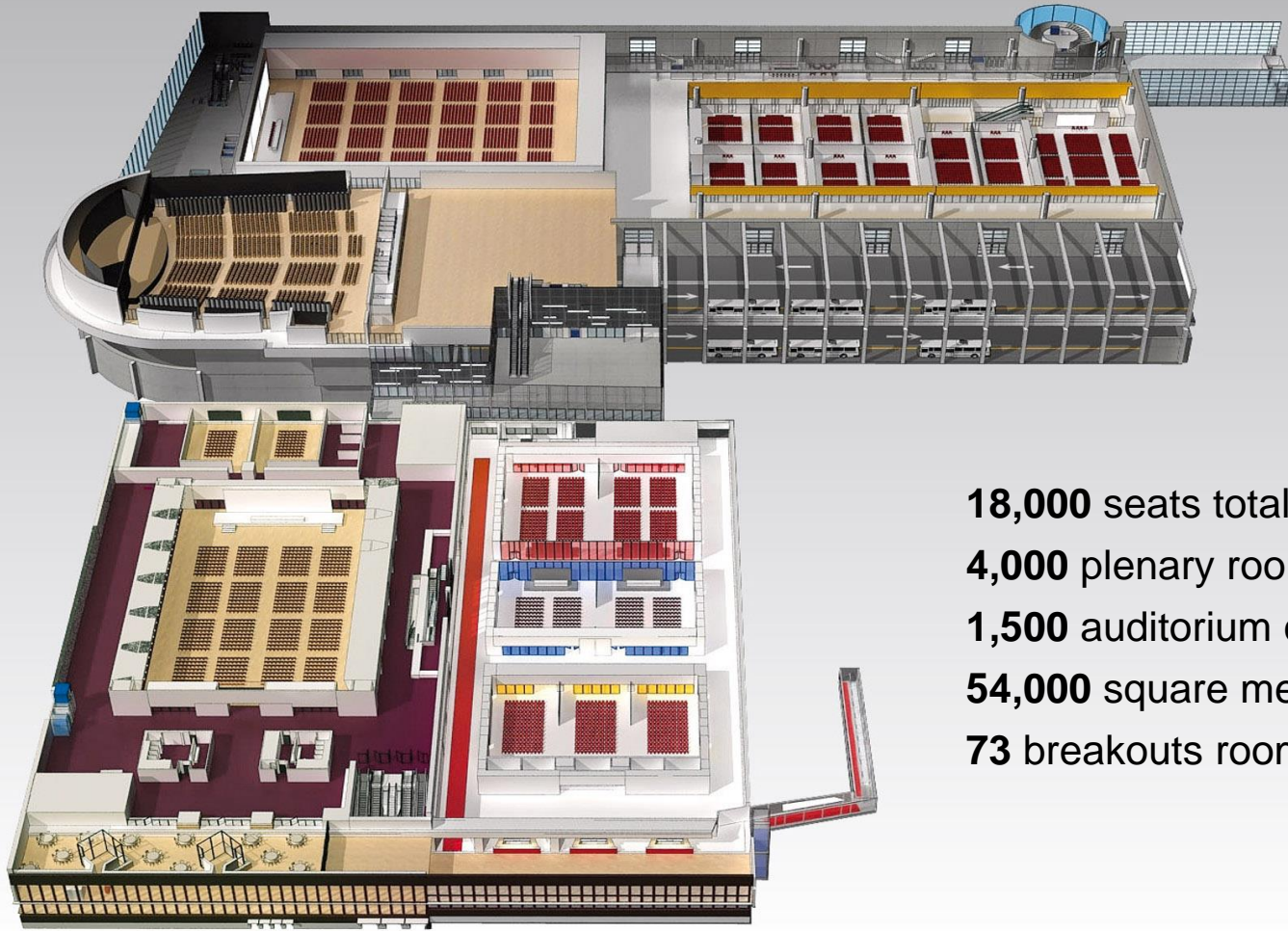


MiCo CONVENTION CENTRE : Exhibitions



MiCo CONVENTION CENTRE :

Spaces



- 18,000** seats total capacity
- 4,000** plenary room capacity
- 1,500** auditorium capacity
- 54,000** square meters exhibition area
- 73** breakout rooms (from 20 to 2,000 seats)

MiCo CONVENTION CENTRE :

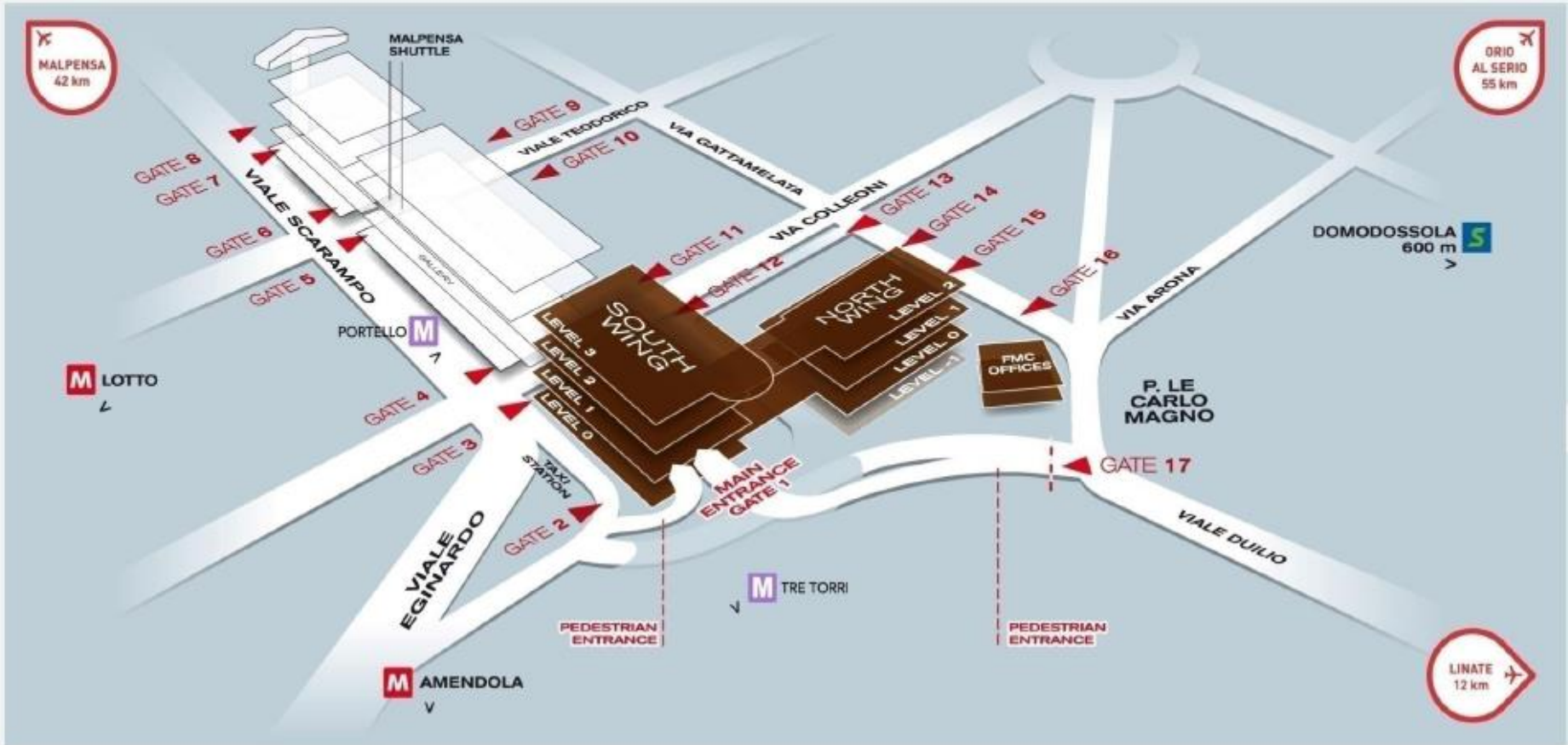
References



Some of MiCo's references:

MAIN INTERNATIONAL CONGRESSES HOSTED (2013 – 2010)	delegates
EAACI – European Academy of Allergy and Clinical Immunology and World Allergy Organization 2013	13,000 delegates
EAU 2013	11,000 delegates
Euromedlab 2013	7,000 delegates
ESH – European Society of Hypertension 2013	7,000 delegates
ESCRS Conference of the European Society of Cataract and Refractive Surgeon 2012	19,200 delegates
IASP World Congress on Pain 2012	8,000 delegates
EANM - Congress of Nuclear Medicine 2012	6,000 delegates
ECCMID – European Congress on Infectious Diseases 2011	12,000 delegates
PowerGen Europe 2011	11,000 delegates
ESH - European Society on Hypertension 2011	6,800 delegates
FTTH 2011	3,000 delegates
EUROSPINE 2011	2,500 delegates
ESSM – European Society of Sexual Medicine 2011	2,000 delegates
ESMO – European Society of Medical Oncology 2010	16,000 delegates
Bio Europe Spring 2010	2,500 delegates





LEVEL +2



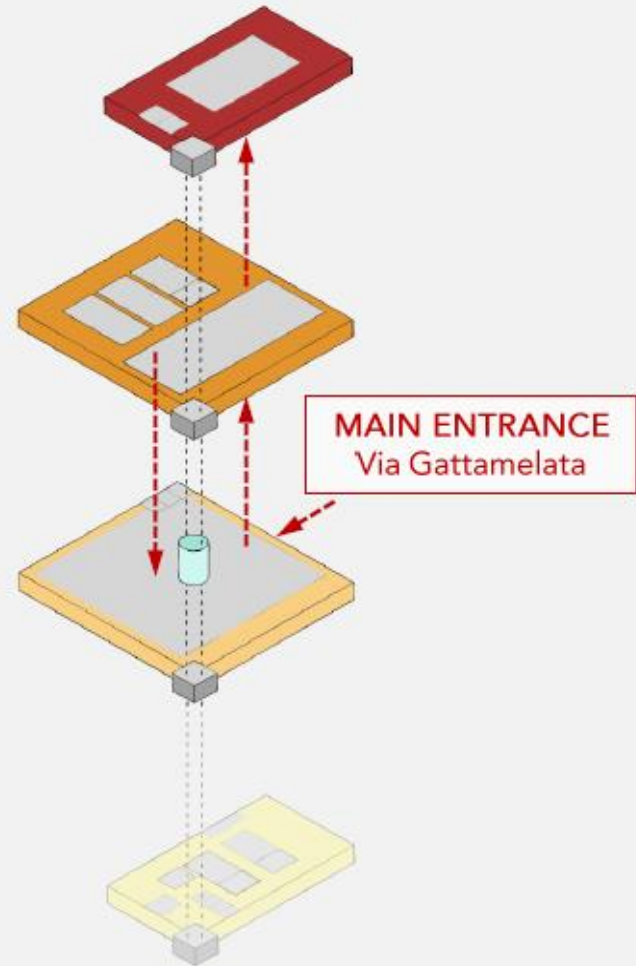
LEVEL +1



LEVEL 0

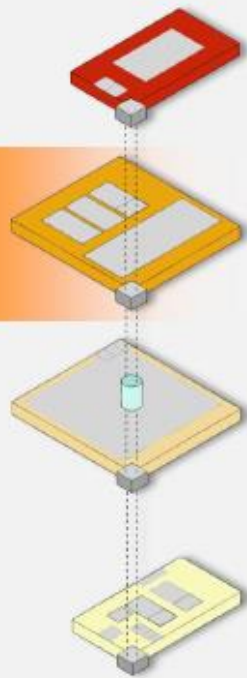
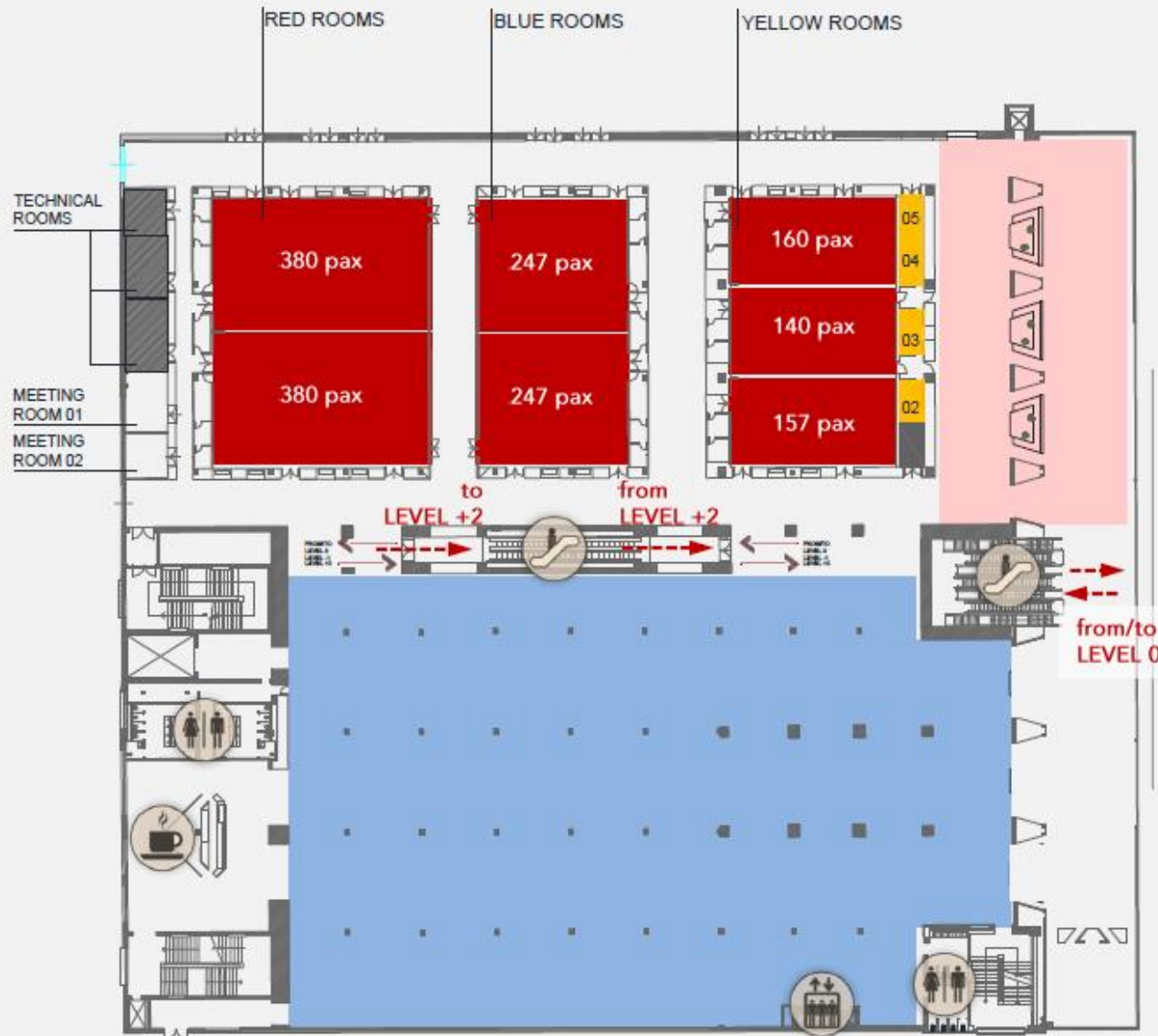


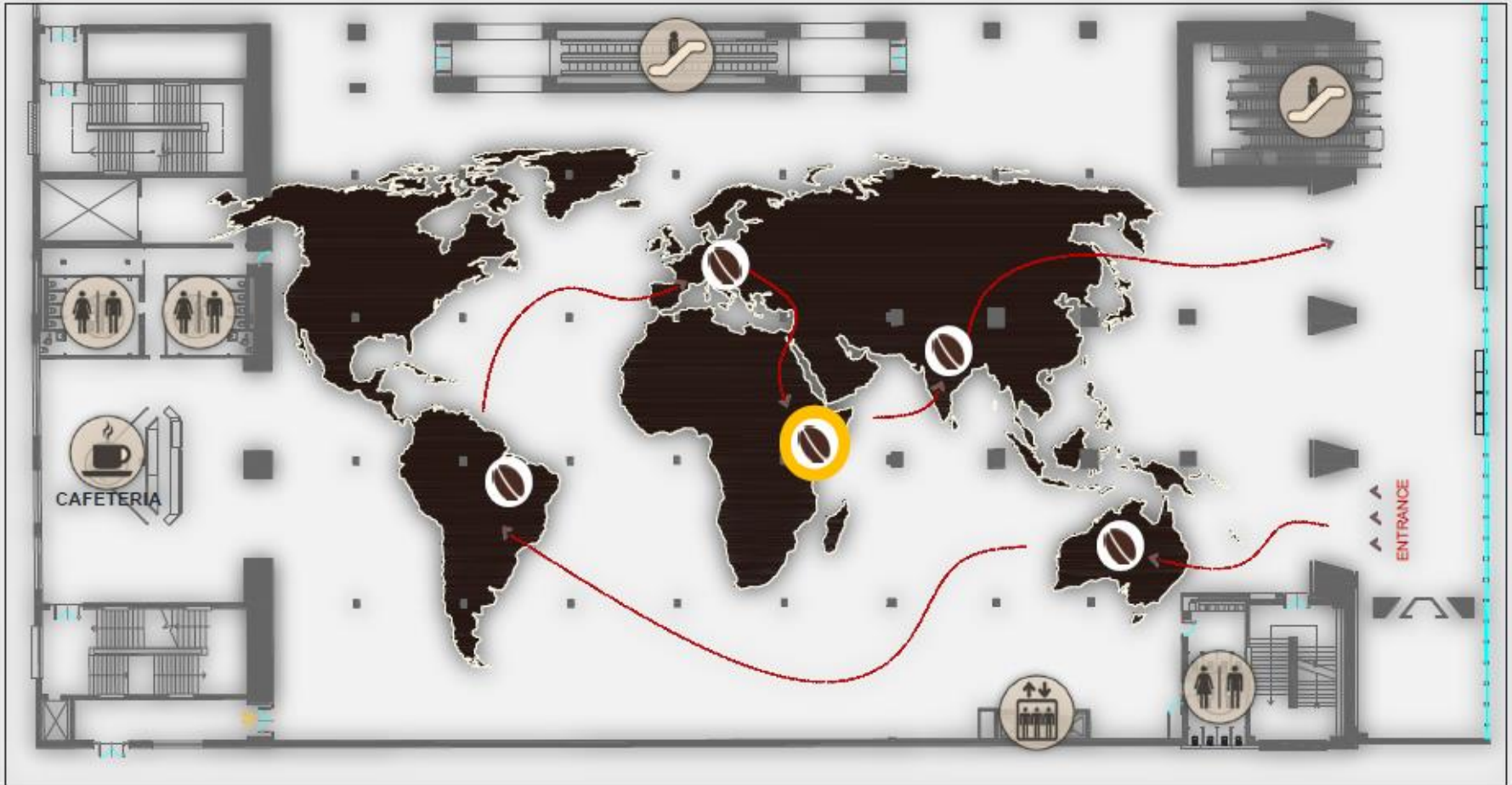
LEVEL -1

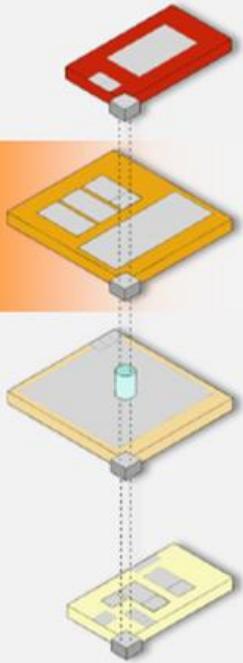


NORTH WING

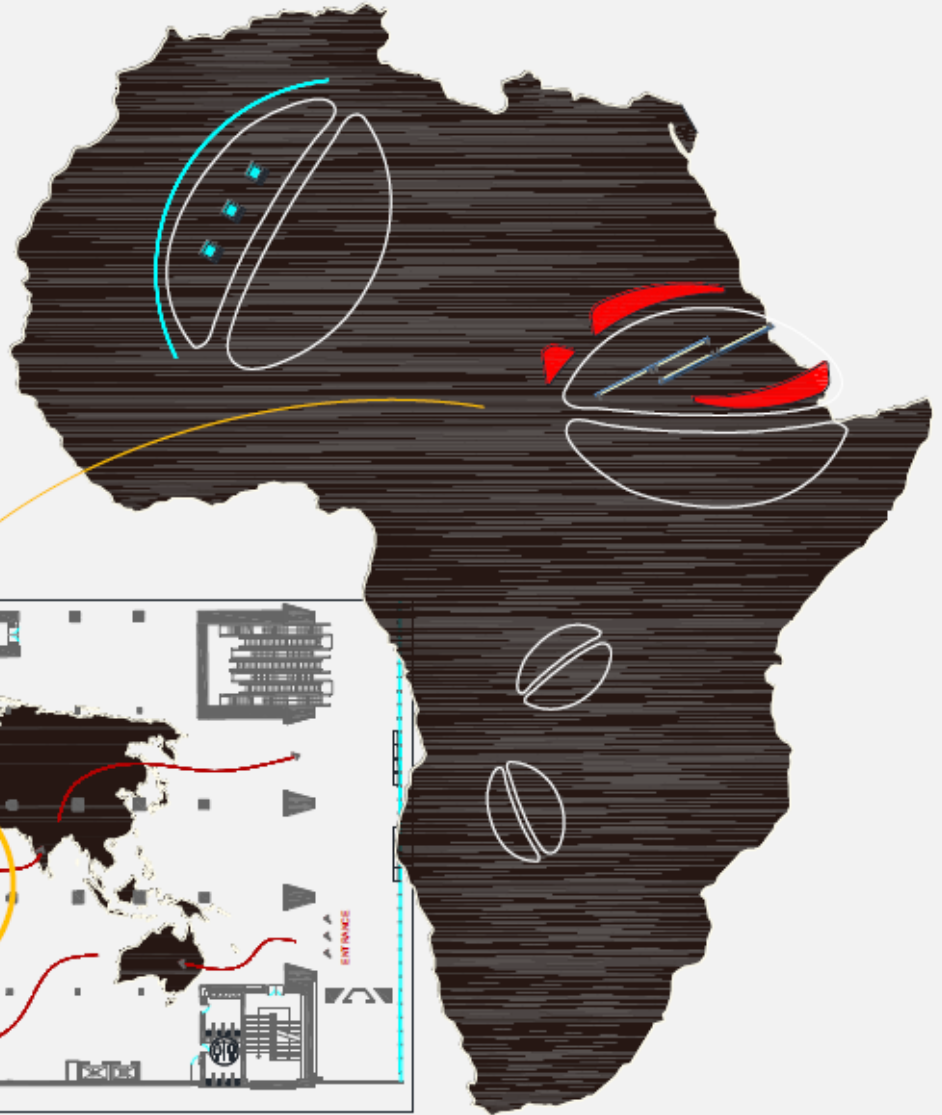
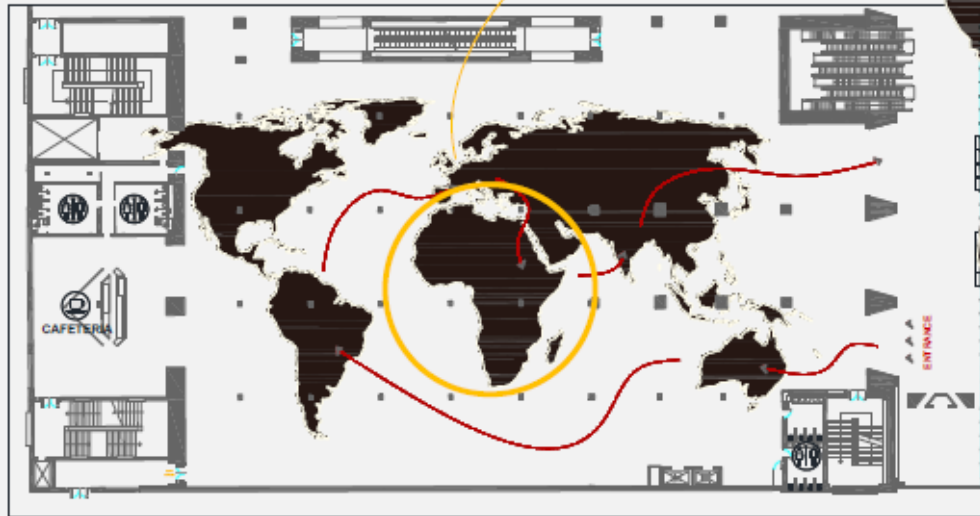
- WORKING ROOMS
 - Red rooms
 - Blue rooms
 - Yellow rooms
- EXHIBITION AREA
3756 sqm
- REGISTRATION

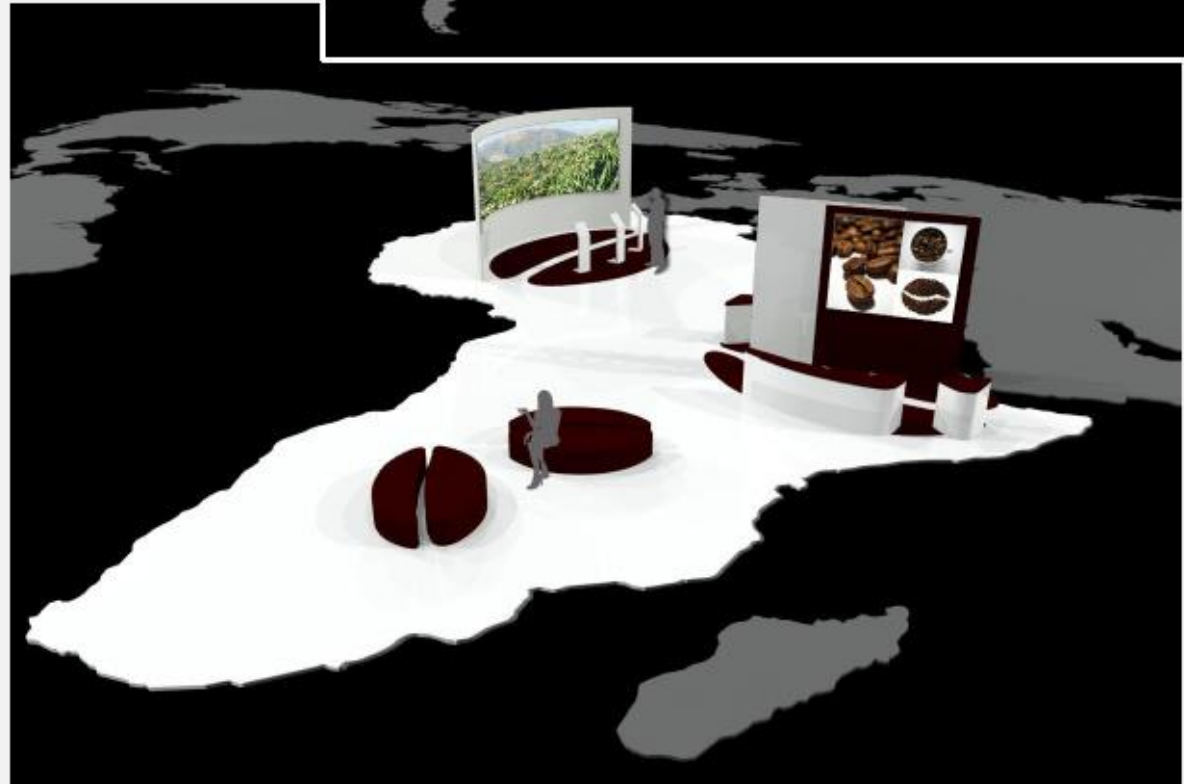
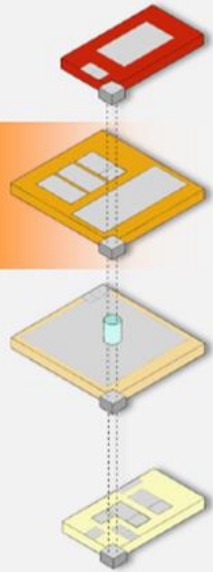


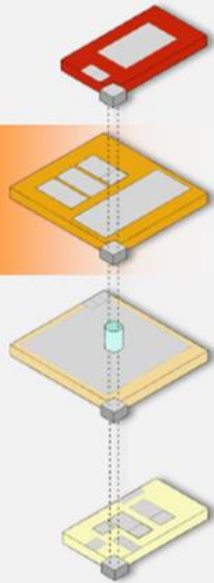




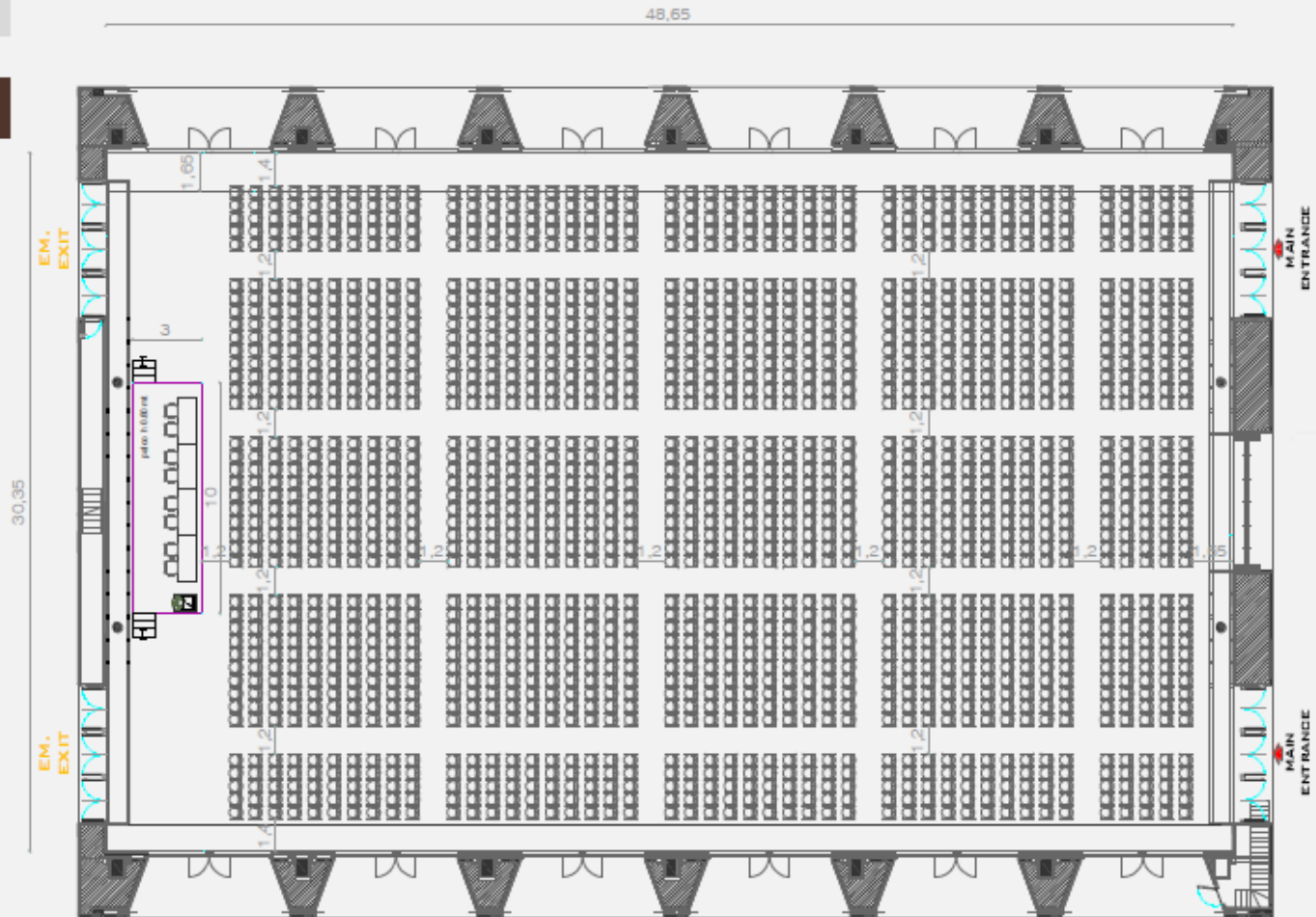
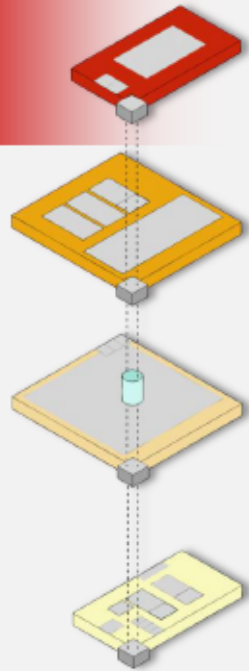
**COFFEE CORNER
- AFRICA -**







THEATRE STYLE
1.800 pax



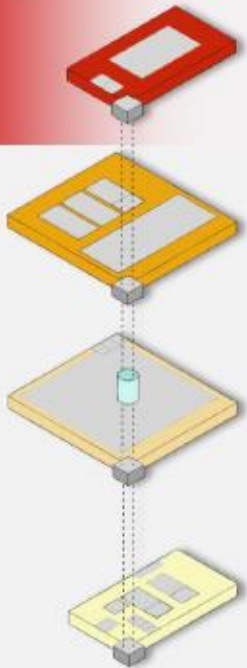
LEVEL +2

SILVER ROOM



WCC 2015
MiCo North Wing

THEATRE STYLE
1.800 pax





ORGANIZATION AND MARKETING

ORGANIZATION AND MARKETING



On behalf of ICO and in full respect of further instructions that ICO will communicate, three players, **Fiera Milano Congressi S.p.A**, **Expo 2015 S.p.A** and **Illy S.p.A.**, all leaders in their respective sector and complementary to each other, will be involved in the organization and the marketing plans of the event to ensure its success.





A long history in the coffee industry and an in-depth knowledge of the Coffee sector. Rewards for sustainable practices.

Illycaffè S.p.A., created in 1933, is a **worldwide coffee roasting company**. The Illy group is made up of several companies located in North America and Europe, employs app. 800 people and reached a gross revenue of 361 million Euros in 2012. Its coffee-related products are sold in more than 140 countries worldwide.

Illy does not purchase green coffee from the International Green Market but directly from the largest worldwide producers in Central and Latin Americas, as well as in Africa.

Illy was featured in the 2006 documentary Black Gold, in reference to its marketing of coffee from Ethiopia. Illy is the first international company which has received the Responsible Supply Chain Process (RSCP) certification of sustainability awarded by the DNV.



A worldwide exposure that will enhance the visibility of the World Coffee Conference and increase the number of participants, exhibitors and sponsors.

A worldwide event that will last 6 months and will offer a **worldwide media coverage** :

- Contract with RAI Channel including a dedicated channel with RAI Expo
- National and international media partnerships
- Collaboration with Inter Press Services and other

Participation of more than **130 countries**, **International Organizations** like the **United Nations** and the **European Union**, unprecedented involvement of **Civil Society** and **Corporate partners**.

Foreseen presence during the event of numerous **Head of States** and **high-level delegations**.



An expertise in the exhibition industry and one of the largest conference center in Europe.

The MiCo Conference Center is **one of the largest convention centre in Europe** . It is managed by Fiera Milano Congressi, part of the Fiera Milano Group, **Italy's leading conference management operator** since 1994, and **one of the most important players in the exhibition industry**.

Fiera Milano offers **world-class facilities**: Italian design, flexible spaces and state-of-the-art technology and hosts more than 500 events per year, both from corporate and associative markets.

In order to reach the highest attendance, Fiera Milano Congressi, in cooperation with the board of ICO, will use its most efficient organization, communication and promotion tools.

EXPO MILANO 2015 & THE WORLD COFFEE CONFERENCE



- Expo Milano 2015 will convert in a main **stage of the World Coffee Conference 2015** during the three days event
- Expo Milano 2015 will be at the colors of the coffee during the WCC and will organize **three Expo Days dedicated to Coffee**
- The **Opening session of the World Coffee Conference** could be held at the Exhibition Site



EXPO MILANO 2015 & THE WORLD COFFEE CONFERENCE



- All participants in the World Coffee Conference will be granted **access to Expo Milano 2015** and a dedicated transport will be organised from MiCO to the Expo Site
- A **Thematic Itinerary on Coffee** regrouping all coffee producers will guide all participants throughout the exhibition site
- The **Coffee Cluster** will be the main stage of the World Coffee Conference 2015

A world map with several regions highlighted in red and yellow. The highlighted regions include parts of North America, South America, Europe, Africa, and Asia. The text is overlaid on the map.

**SPECIAL PROJECTS :
THE 2015 WORLD COFFEE CONFERENCE AND
AFRICA**

CO-CHAIRING of the WCC between ITALY and AFRICA



- The opportunity will be given to African countries to co-chair the World Coffee Conference together with Italy
- The African countries participating within the Coffee Cluster (Burundi, Ethiopia, Kenya, Uganda and Rwanda) will be given the lead to organize the Expo Days dedicated to Coffee

- Special incentives will be given to African Participants in order to encourage their participation in the World Coffee Conference 2015



BUDGET ESTIMATES

Budget figures based on 1.500 delegates



BUDGET ESTIMATES



General comments

INCOME



The income is split into three main categories:

Sponsorships: (€ 100.000 each) The sponsors will be granted a large exposure on the promotional materials and will also benefit from a dedicated area during the tradeshow enabling direct communication activities.

Exhibition area: The sponsors will have three different types of exhibition opportunities: Platinum, Gold and Silver.

Membership fees: the figure stated on the budget file takes into consideration different levels of registration fees, which also takes into account the date of registration (early bird, late registration, on site registration).

BUDGET ESTIMATE



COSTS

The cost of the conference is based on the previous edition's figures excluding the venue rental fee.



Compared to other venues, the MICO has larger exhibition areas and this will ensure a better exposure of the exhibition space.

A higher cost of the venue rental allows a higher income due to larger exhibition opportunities.

There are areas of flexibility and the final costs will depend on the marketing and selling activities' choices.

These figures will be constantly monitored and changed accordingly.

BUDGET ESTIMATES



Incomes

01 - CONTRIBUTIONS		Unit	Quotation	Total
	Main Sponsors - € 100.000 each	5	100.000,00	500.000,00
02 - EXHIBITION SPACES		Unit	Quotation	Total
Booth, estimation based on Guatemala congress	Platinum Sponsors	5	50.000,00	250.000,00
	Gold Sponsors	8	20.000,00	160.000,00
	Silver Sponsor	10	10.000,00	100.000,00
	Total		155.000,00	510.000,00
03 - REGISTRATIONS		Unit	Quotation	Total
	Estimation on different typologies of delegates	1	200.000,00	200.000,00
	Total		200.000,00	
Total Income			1.210.000,00	

BUDGET ESTIMATES



Costs			
01 - GRAPHIC STUDY	Unit	Quotation	Total
Graphic study			
Art work: graphic study of the congress logo for printings and page setting of programmes, posters, certificates of attendance, badge, invitation cards, sponsor prospectus		1	5.000,00
			5.000,00
	Sub Total		5.000,00
	Total		5.000,00
02 - PRINTING AND MAILING	Unit	Quotation	Total
Announcements and Programs			
First announcement and Preliminary program, electronic format		1	1.000,00
no. 3.000 First announcements, 21x14, printing 4+4 colours, glossy paper 300 gr		1	750,00
no. 1.500 Final program, 21x28, composed by 40 pages, glossy paper 135 gr. + cover printing glossy		1	3.000,00
paper 250 gr., 4+4 colours			
no. 100 posters, 50x70, glossy paper 170 gr., printing 4+0 colours		1	1.000,00
	Sub Total		5.750,00
Miscellaneous			
Sponsorship brochure, electronic format		1	500,00
Proceedings: download from the website through a user ID and password		1	1.000,00
Head paper, electronic format			complimentary
no. 1.500 badges, 10,5x15, printing 4+0 colours, soporset paper 90 gr.		1	650,00
Miscellaneous boards (bus, desk hotel etc.), estimation		1	1.000,00
Speakers name tag, estimation 30 speakers		30	4,00
			120,00
	Sub Total		3.270,00
	Total		9.020,00

BUDGET ESTIMATES



03 - PROMOTION, MAILING AND POSTAGE

Various activities - For example (TBD):

First announcement, preliminary program distribution by email: design and creation of the mail blast

Sponsorship brochure, distribution by email

Express mailing (DHL, Chronopost, Pony express...)

Participation at international fairs?

Promotional video of the destination?

Promotional campaign (local/international) - Media Plan

	Total			105.000,00
04 - CONGRESS SECRETARIAT	Unit	Quotation	Total	
Pre-congress secretariat expenses		1	5.000,00	5.000,00
Management of the registrations based on 1.500 delegates, € 15,00 each		1500	15,00	22.500,00
Management of the accompanying people registrations € 17,00 each			upon final invoice	
	Total			27.500,00
05 - CONGRESS VENUE	Unit	Quotation	Total	
Congress venue rent, see MiCo quotation		1	271.294,00	271.294,00
	Total			271.294,00

BUDGET ESTIMATES



06 - AUDIO-VISUAL EQUIPMENT	Unit	Quotation	Total	
Telecommunications, see MiCo quotation		1	49.060,00	49.060,00
Office equipment, see MiCo quotation		1	1.674,00	1.674,00
Audiovisual equipment, see MiCo quotation no.1461		1	101.012,00	101.012,00
Sub Total			151.746,00	
Registration area no. 8 PC stations for registrations, including PC, server, printers and technical assistance for 6 days + 1 day set-up, € 180,00 per station per day		8x6	180,00	8.640,00
Sub Total			8.640,00	
Total			160.386,00	
07 - DECORATION, SIGNPOSTING AND SCENOGRAPHY	Unit	Quotation	Total	
Set-up of the meeting rooms, see MiCo quotation		1	121.000,00	121.000,00
Graphical proposal - layout and realisation, see MiCo quotation		1	20.000,00	20.000,00
Flower decoration, see MiCo quotation		1	10.000,00	10.000,00
Scenography, see MiCo quotation		1	50.000,00	50.000,00
Material transportation, estimation		1	1.500,00	1.500,00
Total			202.500,00	

BUDGET ESTIMATES



08 - CATERING	Unit	Quotation	Total	
Coffee stations for 1.500 delegates for 3 days, € 10,00 per person		1500x3	10,00	45.000,00
Coffee station for 360 ICO meetings delegates, based on Guatemala expenses, € 10,00 each per day		360x3	10,00	10.800,00
Lunch box for Secretariat staff and executive Director, estimation 30 pax - € 15,00 each per day (6 days + 1 day set-up)		30x7	15,00	3.150,00
	Total		58.950,00	
09 - STAFF ON-SITE	Unit	Quotation	Total	
no. 1 Project manager for general coordination for 6 days + 1 day set-up, € 280,00 per day		1x7	280,00	1.960,00
no. 1 Project leader for the venue and social events coordination for 6 days + 1 day of set-up, € 250,00 per day		1x7	250,00	1.750,00
Junior hostesses for congress bag stuffing, € 135,00 each (8 hours)				ICO responsibility
English-spoken hostesses, € 180,00 each per day (8 hours)				ICO responsibility
Briefing € 52,00 per hostess				ICO responsibility
Extra hours € 26,00 each per hour				ICO responsibility
Simultaneous interpreters - 4 languages, € 105.600 see MiCo estimation				ICO responsibility
Professional photographer, estimation		1	4.000,00	4.000,00
	Total		7.710,00	
10 - CONGRESS MATERIAL	Unit	Quotation	Total	
no. 1.500 bag/backbag with logo , from € 7,50 each		1500	7,50	11.250,00
no. 1.500 block-notes, A5 format composed by 20 pages, printing 2+0 colours, paper UM gr. 80, € 0,64 each		1500	0,64	960,00
no. 1.500 pens with Congress logo, from € 0,40 each		1500	0,40	600,00
Badge holder with laynard		1500	1,80	2.700,00
	Total		15.510,00	

BUDGET ESTIMATES



11 - HOSPITALITY	Unit	Quotation	Total	
Accommodation				
Hospitality to no. 8 ICO staff members for 9 nights at Melia Hotel, 5 stars, euro 270,00 each per night, DUS room		8x9	270,00	19.440,00
City tax € 5,00 per person per day		8x9	5,00	360,00
Sub Total			19.800,00	
Travel				
Flight ticket for 8 ICO staff members in economy class, estimation € 1.000 each		8	1.000,00	8.000,00
Flight ticket for 30 speakers in business class, estimation e 3.000 each		30	3.000,00	90.000,00
Sub Total			98.000,00	
Meals				
Meals for no.8 ICO staff members, estimation € 45,00 each per day (7 days)		8x7	45,00	2.520,00
Sub Total			2.520,00	
Miscellaneous				
VIP gifts		1	5.000,00	5.000,00
Speakers fees, estimation based on Guatemala expenses		1	5.000,00	5.000,00
Sub Total			10.000,00	
Total			130.320,00	

BUDGET ESTIMATES



12 - TRANSPORTATION	Unit	Quotation	Total	
Private transfer for no 30 speakers from/to the airport, estimation € 115,00 one way		30x2	115,00	6.900,00
Minivan (8 pax) for transfer for ICO staff members from/to the airport, estimation € 120,00 one way		1x2	145,00	290,00
Delegate transfer from/to the airports				according to the flight plan
Public transportation tickets for delegates (unlimited rides for 5 days), estimation € 8,00 per person		1500	8,00	12.000,00
Transfer for no. 360 ICO meeting delegates, from hotel to Congress Center and vice versa, € 360,00 per day each 52 seats bus, estimation based on 360 delegates in Guatemala		7x6	360,00	15.120,00
	Total		34.310,00	
13 - SOCIAL PROGRAMME	Unit	Quotation	Total	
Welcome Ceremony				
Welcome cocktail for no. 1500 delegates, from € 27,00		1500	27,00	40.500,00
	Sub Total		40.500,00	
Farewell Dinner				
Farewell Dinner for 1500 delegates, from € 45,00 each		1500	45,00	67.500,00
	Sub Total		67.500,00	
	Total		108.000,00	

BUDGET ESTIMATES



14 - ON-LINE SERVICES	Unit	Quotation	Total	
Set-up of registration on-line service		1	1.000,00	1.000,00
Set-up hotel booking on-line service		1	1.000,00	1.000,00
	Sub Total		2.000,00	
Web promotion				
Creation, maintenance and update of the congress website in 4 languages upto 50 pages		1	10.000,00	10.000,00
Social media campaign			to be defined	
Promotion through different portals			to be defined	
	Sub Total		10.000,00	
	Total		12.000,00	
15 - MISCELLANEOUS	Unit	Quotation	Total	
Participant insurance, € 1,00 per person per day		1500x3	1,00	4.500,00
Bank and credit card commission, 3% on the total registration fees			upon final invoice	
Transport of documents, country nameplates and other materials to and from Milan, estimation based on Guatemala budget		1	10.000,00	10.000,00
	Total		14.500,00	
MF - MANAGEMENT FEE	Unit	Quotation	Total	
Management fee		1	50.000,00	50.000,00
	Total		50.000,00	
		Total Costs	1.212.000,00	

BUDGET ESTIMATES



Recap	Income	Costs
Income		
01 - CONTRIBUTIONS	500.000,00	
02 - EXHIBITION SPACES	510.000,00	
03 - REGISTRATIONS	200.000,00	
Costs		
01 - GRAPHIC STUDY		5.000,00
02 - PRINTING AND MAILING		9.020,00
03 - PROMOTION, MAILING AND POSTAGE		103.000,00
04 - CONGRESS SECRETARIAT		27.500,00
05 - CONGRESS VENUE		271.294,00
06 - AUDIO-VISUAL EQUIPMENT		160.386,00
07 - DECORATION, SIGNPOSTING AND SCENOGRAPHY		202.500,00
08 - CATERING		58.950,00
09 - STAFF ON-SITE		7.710,00
10 - CONGRESS MATERIAL		15.510,00
11 - HOSPITALITY		130.320,00
12 - TRANSPORTATION		34.310,00
13 - SOCIAL PROGRAMME		108.000,00
14 - ON-LINE SERVICES		12.000,00
15 - MISCELLANEOUS		14.500,00
MF - MANAGEMENT FEE		50.000,00
	1.210.000,00	1.210.000,00
Profit	- 0,00	

VAT All the above costs do not include VAT 22%

The above prices are calculated on the basis of the consumption price index published by ISTAT.



SEE YOU IN MILAN!