



INTERNATIONAL COFFEE ORGANIZATION
ORGANIZACIÓN INTERNACIONAL DEL CAFÉ
ORGANIZAÇÃO INTERNACIONAL DO CAFÉ
ORGANISATION INTERNATIONALE DU CAFÉ

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Projects Committee/
International Coffee Council
5 – 8 March 2012
London, United Kingdom

Coffee Development Projects

Progress Report

Background

1. The following report provides a summary of the status of projects submitted to the ICO and under consideration or already funded by the Common Fund for Commodities (CFC).
2. As at 27 February 2012, 35 projects totalling around US\$104 million have been funded mainly by the CFC (US\$55 million) with the balance provided by bilateral and multilateral donor institutions in the form of co-financing (US\$29 million), and by the beneficiary countries in the form of counterpart contributions (US\$20 million).
3. The main details of each project are listed in the attached table which is divided into five sections, as follows: Section I: Project proposals under consideration by the ICO; Section II: Project proposals under consideration by the CFC; Section III: Project proposals requiring reformulation/alternative sources of finance; Section IV: Projects approved by the CFC – under implementation/to be started; and Section V: Concluded projects. Members should consult the Projects Section of the ICO website at www.ico.org for more extensive details of the projects.
4. Under the International Coffee Agreement 2007 new and reformulated project proposals will be examined by the Projects Committee which will submit its recommendations to the Council. Proposals to be considered by the Council in September 2012 should reach the Organization before **22 June 2012** (see Annex I). A list of acronyms used in this document is contained in Annex II.

Action

The Projects Committee and the International Coffee Council are requested to take note of this report.

SUMMARY OF PROJECTS

Section/ ICO staff	Project title and ID [related Fast Track]	Location/ PEA/ Duration	1. Total cost 2. CFC financing 3. Co-financing Agency/donor 4. Counterpart contribution	ICO document(s)	Description	Approval / Consideration Progress VSS recommendations and follow-up
SECTION I: PROJECT PROPOSALS UNDER CONSIDERATION BY THE ICO						
1.1 DS	Sustainable input credit for financing the production end of the coffee value chains in Kenya, Tanzania and Uganda	Location: Kenya, Tanzania and Uganda PEA: CABI Africa Duration: 3 years	1. US\$2,600,000 2. US\$2,100,000 3. US\$0 4. US\$500,000	Proposal: PJ-22/12 VSS comments: PJ-21/12 See also Project 5.20: [CFC/ICO/20]	The project aims to scale up/out a sustainable input credit scheme for small-scale coffee farmers in Kenya, Tanzania and Uganda. It builds on the positive outcomes of the pilot project CFC/ICO/20.	ICO VSS – Feb 2012: The proposal was considered for the first time by the VSS in Feb 2012. The VSS was split on whether to endorse or reject the project.
1.2 LV	Financial mechanisms for sustainable coffee in Colombia and Honduras	Location: Colombia and Honduras PEA: UNDP GCF Duration: 2 years	1. US\$4,900,850 2. US\$1,500,000 3. US\$3,000,000 <i>GEF Grant implemented through UNDP in Colombia and Honduras</i> 4. US\$400,850	Proposal: PJ-23/12 VSS comments: PJ-21/12	The main goal of this project is to increase income of small-scale coffee farmers through productive practices that help maintain ecosystems.	ICO VSS – Feb 2012: The proposal was considered for the first time by the VSS in Feb 2012. The VSS recommended endorsing the proposal taking into consideration technical comments provided. Follow up: In order to advance the technical screening process, preliminary comments were requested from the CFC PAC. The UNDP GCF, together with IHCAFE and FEDECAFE, has revised the proposal to respond to the comments by the PAC.
1.3 DS	Enhancing competitiveness of African coffee through a value chain strengthening	Location: Several African countries indicated under each project component PEA: IACO Duration: 5 years	1. US\$58,000,000 2. US\$16,800,000 (Grant) US\$9,000,000 (Loan) 3. US\$0 4. US\$32,200,000	Proposal: PJ-24/12 VSS comments: PJ-21/12 See also Project 5.26: [CFC/ICO/42]	The main goal of this project is to address identified constraints in the coffee value chain in Africa, thereby increasing the region's coffee production, productivity, quality and overall competitiveness in the global market.	ICO VSS – Feb 2012: The proposal was considered for the first time by the VSS in Feb 2012. The VSS was split on whether to endorse or reject the project. Follow up: In order to advance the technical screening process, preliminary comments were requested from the CFC PAC, which considered that the proposal falls outside the scope of CFC financing. If IACO agrees, the CFC would consider approaching other potential donors for financing this proposal. If there is interest in providing funding, the CFC would be favourably disposed to acting as the coordinating body for managing the resources.

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1.4 LV	Improving coffee productivity in Yemen (Concept note)	Location: Yemen PEA: tbd Duration: 3 years	1. US\$1,200,000 2. US\$1,200,000 3. US\$0 4. US\$0	Proposal: PJ-25/12 VSS comments: PJ-21/12	The project aims at improving and increasing production and boosting the productive capacity in Yemen with a total area of 20,000 hectares by helping and encouraging small farmers to develop agricultural capacity through introducing modern methods in agricultural and harvesting operations, and improving water efficiency.	ICO VSS – Feb 2012: The proposal was considered for the first time by the VSS in Feb 2012. The VSS was split on whether to endorse or reject the concept note proposal. A set of technical comments were provided for the development of the full proposal for which PPF was granted by the CFC CC, in principle. Follow up: In order to advance the technical screening process, preliminary comments were requested from the CFC PAC, which considered that Yemen has received few benefits from the CFC and as such deserves priority consideration. The CFC is favourably disposed to considering a Fast-Track project of approximately US\$30,000 to facilitate identification of the needs of the sector by the main local stakeholders in Yemen.
1.5 LV	Economic incentives for coffee agroforestry systems in Costa Rica (Concept note)	Location: Costa Rica PEA: UNDP GCF and ICAFE Duration: 2 years	1. US\$2,000,000 2. US\$800,000 3. US\$1,000,000 <i>FONAFIFO</i> 4. US\$200,000 <i>ICAFF</i>	Proposal: PJ-26/12 VSS comments: PJ-21/12	The main goal of this project is to improve the competitiveness of coffee produced in Costa Rica through the development of Payment for Environmental Services (PES) for coffee agroforestry systems within Costa Rica's long established National Forestry Financing Fund (FONAFIFO).	ICO VSS – Feb 2012: The proposal was considered for the first time by the VSS in Feb 2012. The VSS was split on whether to endorse or reject the concept note and, overall, endorsed its development taking into consideration technical comments provided.
1.6 DS	Building a Financial Literacy Toolbox to enhance access to commodity finance for sustainable SMEs in emerging economies CFC/ICO/53/FT	Location: Africa PEA: FAST-Canada Duration: 15 months	1. US\$120,000 2. US\$120,000 3. US\$0 4. US\$0	Proposal: PJ-27/12 VSS comments: PJ-21/12	This project aims to facilitate access to finance for developing country Small and Medium Enterprises (SMEs) producing commodities in accordance with internationally recognized practices for sustainable production. The project will develop the core elements of a generic, publicly accessible, financial literacy toolbox and apply the toolbox through a series of training workshops with technical assistance providers and SMEs in the East African region.	ICO VSS – Feb 2012: The proposal was considered for the first time by the VSS in Feb 2012. The VSS recommended endorsing the Fast Track proposal taking into consideration technical comments provided.

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1.7 DS	Promoting the intensification of coffee and food crops production using animal manure in areas covered by the project CFC/ICO/30 in Burundi CFC/ICO/52/FT	Location: Burundi PEA: The Burundi Regulatory Authority of the Coffee Sector (ARFIC) Duration: 12 months	1. US\$392,825 2. US\$98,175 3. US\$220,000 (Revolving Fund) 4. US\$74,650	Proposal: PJ-28/12 VSS comments: PJ-21/12 See also Project 4.4: [CFC/ICO/30]	The central objective of the Fast-Track project is to consolidate income and food security through the promotion of environmentally friendly farming practices under the existing credit revolving fund. The project will also assist in strengthening extension services with Good Agricultural Practices using livestock waste as fertilizer for food and coffee production. It will also contribute to the improvement of farmers' capacity in credit and savings management as well as assisting in the preparation of a large scale project proposal to cover all coffee producers in Burundi.	ICO VSS – Feb 2012: The proposal was considered for the first time by the VSS in Feb 2012. The VSS recommended endorsing the proposal taking into consideration a few technical comments provided. Follow up: On the suggestion of the CFC the ICO has prepared this proposal which was favourably considered for funding by the CFC as an extension of project CFC/ICO/30.
1.8 DS	Improving African coffee processing and market access	Location: Côte d'Ivoire and Kenya PEA: IACO Duration: 4 years	1. US\$5,300,000 2. US\$2,400,000 3. US\$2,900,000 4. US\$0	Proposal: WP-Board 1062/10 VSC comments: EB-3978/10	The broad goal of the project is to reduce poverty of coffee farmers in a sustained manner through equipping farmers with entrepreneurial skills and access to both local and foreign coffee markets.	ICO VSC – Sep 2010 ICO ICC – Sep 2010: The Council decided to approve the proposal subject to a review by IACO with assistance from the Secretariat. Follow up: The proponents have been informed and a revised proposal is awaited.
1.9 DS	Smallholder coffee expansion in Malawi (Concept note)	Location: Malawi PEA: tbd Duration: tbd	1. US\$ 2. US\$ 3. US\$ 4. US\$	Proposal: WP-Board 1060/10 VSC comments: EB-3973/10	The aim of this proposal is to provide smallholder farmers in the central region of Malawi with coffee as an alternative cash crop to tobacco.	ICO VSC – Mar 2010: The concept note was considered for the first time by the VSC in Feb 2010. The VSC recommended that it should be revised taking into consideration the technical comments provided. ICO ICC – Mar 2010: The Council decided that the concept note should be further developed. Follow up: The proponents have been informed and a full proposal is awaited.

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1.10 DS	Promotion of domestic coffee marketing and consumption in the Central African Republic	Location: Central African Republic PEA: IACO Duration: tbd	1. US\$5,500,000 2. US\$ 3. US\$ 4. US\$	Proposal: WP-Board 1061/10 VSC comments: EB-3973/10	The project proposal is designed to rehabilitate the coffee sector, expand coffee trade (including exports) and thereby improve the livelihoods of coffee farmers and their families in the Central African Republic.	ICO VSC – Mar 2010: The proposal was considered for the first time by the VSC in Feb 2010. The VSC was split on whether to recommend revision or rejection. ICO ICC – Mar 2010: The Board and Council took note of the VSC recommendation and decided that the proposal should be revised. Follow up: The proponents have been informed and a revised proposal is awaited.
1.11 DS	Enhancing income of smallholder farmers groups in the coffee producing belt of Nigeria	Location: Nigeria PEA: Federal Government of Nigeria Duration: 5 years	1. US\$5,822,400 2. US\$4,822,400 3. N/A 4. US\$1,000,000	Proposal: WP-Board 969/05 Verbal report: VSC comments (see document EB-3891/05, paragraph 35)	To improve the income of smallholder groups and individual farmers by strengthening their capacities in the areas of harvest and post-harvest handling.	ICO VSC – May 2005: The VSC considered this proposal in Apr 2005 and decided that it required further analysis and considerable reformulation. Follow up: The proponents have been advised of the VSC's recommendations and a revised proposal is awaited.
SECTION II: PROJECT PROPOSALS UNDER CONSIDERATION BY THE CFC						
2.1 LV	Adaptation to climate change in three PROMECAFE member countries (Costa Rica, Guatemala and Honduras)	Location: Costa Rica, Guatemala and Honduras PEA: CIAT Duration: 3 years	1. US\$600,000 2. US\$300,000 3. US\$300,000 4. US\$0	Proposal: PJ-3/11 Rev. 1 VSC comments: PJ-5/11 PJ-16/11	This new project proposal is designed to study the implications of climate change for coffee productivity and quality in the coffee producing regions of Costa Rica, Guatemala and Honduras as well as to provide some idea as to where high-quality coffee is likely to grow in the future and the extent to which the suitability of these areas is likely to change over a given period.	ICO VSS – Mar and Sep 2011 ICO ICC – Sep 2011: The proposal was approved by the Council for submission to the CFC for funding. Follow up: The CFC PAC considered the proposal in December 2011 and considered that the proposal did not conform to the CFC's priorities for funding at this time, relative to other projects with a stronger focus, and suggested that funding could be sought from other sources with a focus on the environment and climate change.

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2.2 LV	Pest control model and Good Agricultural Practices (GAP) application in different coffee growing areas in Indonesia [formerly: Pilot project on implementation of the integrated pest management (IPM) to control the Coffee Berry Borer (CBB) in Arabica and Robusta coffee smallholdings in Indonesia]	Location: Indonesia PEA: ICCRI Duration: 3 years	1. US\$500,000 2. US\$435,000 3. US\$0 4. US\$65,000	Proposal: WP-Board 1051/08 and WP-Board 1063/10 VSC comments: EB-3946/08 and EB-3978/10 ICC-103-4 (preliminary report on impact assessment) ICC-103-4 Rev. 1 (Executive Summary of the impact evaluation report) See also Project 5.7: [CFC/ICO/02]	To establish a model of pest control as an effective and efficient measure to control CBB acceptable to smallholder Robusta and Arabica farmers in different geographic and climatic conditions, in order to: i) prevent yield losses and avoid quality deterioration due to CBB attack on coffee, ii) maximize profits of smallholder farmers, and iii) alleviate poverty through income improvement.	ICO VSC – May 2008 and Sep 2010 ICO ICC – Sep 2010: The Council decided that the proposal should be approved, provided that the VSC comments on the technical area of budget/cost-effectiveness could be clarified with the proponents. Follow up: The duly revised project was considered by the CFC PAC in Nov 2010, which considered that any involvement of the CFC would be in a minor capacity with national institutions taking the lead in financing and operational roles.
2.3 LV	Enhancing the potential of Robusta gourmet coffee production in Uganda, Tanzania and Angola	Location: Uganda, Tanzania and Angola PEA: IAO/MAE Duration: 2 years	1. US\$3,453,960 2. US\$2,837,840 3. US\$100,000 4. US\$516,120	Proposal: WP-Board 1059/09, Rev. 1 and Rev. 2 VSC comments: EB-3965/09 EB-3973/10 See also Project 5.23: [CFC/ICO/39]	The aim of this project is to add value to Robusta coffee in Uganda, Tanzania and Angola to promote the coffee-producing regions and their local cultural heritage.	ICO VSC – Sep 2009 and Mar 2010 ICO ICC – Mar 2010: The Council approved the proposal. CFC PAC – Nov 2010: The project was considered by the CFC PAC in Nov 2010. Follow up: The proposal was revised taking into consideration the CFC PAC's suggestions and will be submitted to the CFC for consideration in 2012.
2.4 DS	Raising income security of smallholder coffee farmers in Malawi and Tanzania through sustainable commodity diversification CFC/ICO/47	Location: Malawi and Tanzania PEA: tbd Duration: 4 years	1. US\$3,000,000 2. US\$2,183,225 3. US\$650,000 4. US\$166,275 (tbc)	Proposal: WP-Board 1056/08 VSC comments: EB-3951/08 See also Project 5.22: [CFC/ICO/32] and 4.3: [CFC/ICO/31]	The aim of this project is to contribute towards the identification and uptake of different diversification strategies and interventions in the smallholder coffee sectors in East Africa. The expected impact of the project will be increased income levels and enhanced food security among smallholder coffee growers. In addition annual income fluctuations should be reduced.	ICO VSC – Sep 2008 ICO ICC – Sep 2008: The Council approved the proposal. CFC Secretariat – July 2009: The CFC appointed a consultant to prepare the full proposal. CFC CC – July 2011: The CFC recommended the proposal should be revised Follow up: The Governments of Malawi and Tanzania have been informed and a revised proposal is awaited.

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2.5 LV	Integrated management of the Coffee Berry Borer (CBB) with a quality and sustainability component for coffee-growing in Central America	Location: Costa Rica, Dominican Republic, El Salvador, Guatemala, Honduras, Jamaica, Mexico and Panama PEA: PROMECAFE Duration: 3 years	1. US\$11,215,800 2. US\$4,420,000 3. US\$0 4. US\$6,795,800	Proposal: WP-Board 1051/08 VSC comments: EB-3946/08 ICC-103-4 (preliminary report on impact assessment) ICC-103-4 Rev. 1 (Executive Summary of the impact evaluation report) See also Project 5.7: [CFC/ICO/02]	To reduce CBB populations and prevent further outbreaks of this pest in the coffee-producing areas of selected countries in Central America and the Caribbean, at manageable levels below the threshold of economic damage, prioritizing biological and ethological control.	ICO VSC – May 2008 ICO ICC – May 2008: The Council approved the PROMECAFE proposal for submission to the CFC subject to the proponents taking into account the findings of the CFC impact assessment financed by the CFC on the concluded project 'Integrated management of the coffee berry borer' prior to its submission to the CFC. Follow up: An Executive Summary of the impact evaluation report was circulated to the Council in Mar 2010. The proponent (PROMECAFE) prepared a revised version of the proposal that takes into consideration the recommendations emanating from the impact evaluation, VSC and Council. It will be submitted to the CFC for consideration once a final decision is taken on Project 2.2.
SECTION III: PROJECT PROPOSALS REQUIRING REFORMULATION/ALTERNATIVE SOURCES OF FINANCE						
3.1 LV	Study of the sustainability of the coffee supply chain versus climate change adaptation and mitigation using the life cycle assessment (LCA) CFC/ICO/50/FT/FA	Location: Worldwide PEA: OUC Duration: 9 months	1. US\$165,000 2. US\$120,000 3. US\$45,000 <i>Illy caffè (in kind)</i> 4. US\$0	Proposal: PJ-4/11 VSC comments: PJ-5/11	The study is aimed at identifying both the positive and negative effects on the environment of all activities involved in the coffee life-cycle and providing a number of guidelines and recommendations for all those involved in the coffee chain who wish to apply this method of analysis.	ICO VSC – Feb 2011: The proposal was considered by the VSC for the second time in Feb 2011. The Council approved the proposal. CFC CC – July 2011: The CFC CC considered the proposal not suitable for CFC funding. Follow up: Colombia and Brazil have expressed interest in participating in the development of this project. The ICO Secretariat is investigating alternative sources for funding.

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3.2 LV	Raising Vietnamese coffee farmers' income through increased farming efficiency and quality management [formerly: Enhancing resource use efficiency in coffee production and processing by Farmer 2 Farmer learning]	Location: Vietnam PEA: Department of Crop Production, Ministry of Agriculture and Rural Development Duration: 3 years	1. US\$1,345,184 2. US\$788,169 3. US\$455,900 <i>Bill and Melinda Gates Foundation, Hanns R. Neumann Stiftung, Douwe Egberts</i> 4. US\$101,115	Proposal: WP-Board 1049/08 Rev.1 VSC comments: EB-3946/08 EB-3951/08 EB-3965/09	The main aim of the project is to improve the livelihoods of Vietnamese coffee farmers and contribute to the national scaling-up programme on sustainable coffee production through improving farming efficiency, systematic quality management and reduction of negative environmental impact of farming practices.	ICO VSC – May, Sep 2008 and Sep 2009 ICO ICC – Sep 2009: The Council decided to approve the proposal noting that other sources of financing might be required since Vietnam is not yet a member of the CFC. Follow up: The Government of Vietnam is considering the possibility of joining the CFC in order to qualify for funding. An official update is awaited from Vietnam in order to proceed.
3.3 LV	International research and development services for the durable genetic control of two destructive diseases affecting Arabica coffee	Location: Worldwide PEA: IICT-CIFC Duration: 5 years	1. US\$2,695,602 2. US\$1,566,750 3. US\$0 4. US\$1,128,852	Proposal: WP-Board 1033/07 VSC comments: EB-3935/07 Relevant documents: ED-2094/10 ED-2105/11	Research into plant-pathogen interactions of two quarantine diseases, CLR and CBD; identification and maintenance of races/isolates of the pathogens and of critical coffee germplasm; pre-breeding for resistance; training of research personnel from coffee producing countries.	ICO VSC – Sep 2007: The VSC recommended that the proposal should be revised. Follow-up: In Sep 2007, the Executive Board noted that some VSC Members considered this proposal suitable for submitting to the EU for financing. The proponents are exploring ways of securing EU financing for this project.
3.4 LV	Characterization, enhanced utilization and conservation of <i>Coffea</i> germplasm diversity	Location: Worldwide PEA: Cenicafé of FEDECAFE and Cornell University Duration: 5 years	1. US\$3,000,000 2. US\$3,000,000 3. US\$0 4. US\$0	Proposal: WP-Board 1054/08 and Rev. 1 VSC comments: EB-3951/08 EB-3965/09 See also Projects 3.1, 3.3, 3.4, 3.5 and 4.5 Relevant documents: ED-2094/10 ED-2105/11 PJ-14/11 Rev. 1	This project is designed to facilitate genetic diversity characterization, preservation and utilization in <i>Coffea</i> and ensure long-term sustainability of coffee production (social, economic and environmental). Estimation of genetic diversity in cultivated crops is essential for breeding programmes and for the conservation of genetic resources. All genetic-resource conservation activities require the characterization of the diversity present in both the gene pools and the gene banks.	ICO VSC – Sep 2008 and Sep 2009 ICO EB – Sep 2009: The Board recommended that the project should be revised and since it is not suitable for CFC funding, alternative sources should be identified. Document ED-2086/10 invited Members to consider ways of coordinating and cooperating with the ICGN on developing a project or programme of work for the coffee genome with long-term benefits for the coffee industry. Follow-up: A meeting with the ICGN and Members took place in Sep 2010 at the ICO. It was suggested that terms of reference for a long-term initiative on this topic should be prepared.

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3.5 DS	Coffee genetic resources conservation and sustainable use: global perspective	Location: Ethiopia, Uganda and others to be identified PEA: IACO, Bioversity International Duration: 1 year	1. US\$472,563 2. US\$472,563 3. US\$0 4. US\$0	Proposal: WP-Board 1058/09 VSC comments: EB-3965/09 Relevant documents: ED-2094/10 ED-2105/11 PJ-14/11 Rev. 1	The aim of this project is to build consensus on a realistic vision for conservation of coffee genetic resources and the use of these resources for the sustainable development of the global coffee industry and to improve the livelihoods of smallholder farmers in coffee producing countries.	ICO VSC – Sep 2009 ICO ICC – Sep 2009: The Council approved the proposal noting that procedures would need to be established to enable all African countries to have access to resources and centres of excellence, and that the Secretariat would consider whether it should be submitted to the GEF or CFC. Follow-up: The proposal was considered by the CFC PAC in Apr 2010, which decided that it is not eligible for CFC funding.
3.6 LV	Renovation of CATIE's international coffee collection	Location: Worldwide PEA: PROMECAFE [P] Duration: 6 years	1. US\$418,793 2. US\$418,793 3. US\$0 4. US\$0	Proposal: WP-Board 1036/07 VSC comments: EB-3935/07 Relevant documents: ED-2094/10 ED-2105/11 PJ-14/11 Rev. 1	The proposal aims to slow the process of genetic erosion that the collection of international coffee genetic varieties has suffered during past decades.	ICO VSC – Sep 2007 ICO ICC – Sep 2007: The Council approved this proposal, subject to clarification by the proponents on the issue of Intellectual Property Rights. Follow-up: As requested by the Council in Mar 2010 this proposal has been separated from Project 3.5.
3.7 LV	Enhancing use of coffee germplasm – an African perspective CFC/ICO/23	Location: Sub-Saharan African countries PEA: IPGRI [P] (new name: Bioversity International) Duration: 5 years	1. US\$10,929,505 2. US\$8,566,425 3. US\$0 4. US\$2,363,080	Proposal: WP-Board 880/00 Rev. 1 WP-Board 894/01 WP-Board 1036/07 VSC comments: EB-3935/07 Relevant documents: ED-2094/10 ED-2105/11 PJ-14/11 Rev. 1	This project will enhance the use of coffee germplasm present both in the wild and in existing collections in sub-Saharan Africa through improved breeding and conservation strategies and methods.	ICO ICC – May 2001: The reformulation of this proposal taking into account CFC CC suggestions will be further discussed with Member countries and specialized agencies.

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3.8 LV	Improvement and diversification of coffee production of smallholders in Central America CFC/ICO/28	Location: Cuba and Venezuela PEA: tbd Duration: 3 years	1. US\$7,858,292 2. US\$3,789,985 3. US\$4,068,308 4. US\$0	Proposal: WP-Board 912/02 WP-Board 1028/07 VSC comments: EB-3931/07	The project aims to support the improvement and diversification of coffee production of smallholders as a means of reducing poverty and promoting greater food security in these countries.	ICO ICC – Sep 2002 CFC CC – Jan and Jul 2003: Oxfam declined the invitation to continue to develop the project. Cuba and Venezuela have reiterated their interest in reformulating the project. The IAO/MAE in collaboration with the UCODEP has revised the proposal to include the activities of the project 'Coffee network: Strengthening the capacities of small coffee producers in the Dominican Republic' (document WP-Board 1028/07), approved by the Council in May 2007. Follow-up: The CFC PAC considered the proposal in Jul 2009 and suggested that the proposal should be further revised taking into consideration the coffee priorities of the involved countries.
3.9 LV	Trifinio sustainable coffee project	Location: El Salvador, Guatemala and Honduras PEA: Tri-national Trifinio Plan Commission Duration: 3 years	1. US\$2,728,940 2. US\$1,835,600 3. US\$893,340 4. US\$0	Proposal: WP-Board 1047/08 VSC comments: EB-3946/08	The main aim of the project is to strengthen social and economic development in the Trifinio region through sustainable coffee farming, by developing production and marketing of high-quality coffee in an environmentally responsible, socially equitable and economically viable manner.	ICO VSC – May 2008 ICO ICC – May 2008 Follow-up: The CFC PAC considered the proposal in Jul 2009 and decided that this proposal did not qualify for CFC funding since El Salvador is not a CFC member. The proponents were informed about this decision.
3.10 DS	Study of the potential for commodity exchanges and other forms of market-places in West Africa	Location: Cameroon, Côte d'Ivoire, Ghana and Nigeria PEA: ARCC/FRC (Côte d'Ivoire), Federal Ministry of Commerce and Industry (Nigeria), ONCC (Cameroon) Duration: 6 months	1. US\$106,000 2. US\$93,500 3. US\$0 4. US\$12,500	Proposal: WP-Board 1050/08 VSC comments: EB-3946/08 See also Project 5.9: [CFC/ICO/24FT]	To evaluate the potential and viability for the establishment of a local and regional agricultural exchange for coffee and other commodities in West Africa.	ICO VSC – May 2008 ICO ICC – May 2008: The Council approved the proposal. Follow up: The CFC PAC considered the proposal in Nov 2010, and concluded that the CFC has financed similar initiatives in other parts of Africa and that the experience of these projects could be transferred to West Africa.

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Section/ ICO staff	Project title and ID [related Fast Track]	Location/ PEA/ Duration	1. Total cost 2. CFC financing 3. Co-financing Agency/donor 4. Counterpart contribution	ICO document(s)	Description	Approval / Consideration Progress VSS recommendations and follow-up
SECTION IV: PROJECTS APPROVED BY THE CFC – UNDER IMPLEMENTATION/TO BE STARTED						
4.1 DS	Coffee price risk management in Eastern and Southern Africa CFC/ICO/21FA	Location: Ethiopia, Kenya, Tanzania, Uganda and Zimbabwe PEA: tbd Duration: 3 years	1. US\$2,529,142 2. US\$1,829,142 3. US\$0 4. US\$700,000	Proposal: WP-Board 884/00 EB-3765/00 See also Project 5.8: [CFC/ICO/21FT]	The project will provide a suitable and sustainable price risk management scheme to reduce the exposure of coffee farmers to fluctuations in world market prices and secure better incomes from coffee growing.	ICO ICC – Sep 2000 CFC CC – Jan 2001 / CFC EB – Apr 2001 Follow-up: The World Bank, initially appointed as the PEA, was not available to operate this project with an individual project account (which the CFC establishes for all projects). After discussions, it was stated that the World Bank was not prepared to act as PEA. Following a meeting between the countries involved and the Managing Director of the CFC, the ICO submitted the terms of reference to the CFC to identify an independent Chief Technical Adviser to coordinate the implementation of the project with the collaboration of the national coffee institutions of each country. A decision on how to proceed is awaited from the CFC.
4.2 DS	Pilot rehabilitation of neglected coffee plantations into small family production units in Angola CFC/ICO/15	Location: Angola PEA: INCA and CTA [C] Duration: 3 years (05/06 – 05/09) Extension of 2 years until 05/11 Further extension of 2 years until 05/13	1. US\$8,530,000 2. US\$4,750,000 3. US\$2,980,000 <i>Government of Angola</i> 4. US\$800,000	Proposal: EB-3734/99 Summary report of mission: ICC-94-9 Progress reports: ICC-96-1 ICC-97-1 (Annex VII) ICC-98-1 (Annex VII) ICC-100-5 (Annex III) ICC-101-2 (Annex II) ICC-102-3 (Annex II) ICC-103-8 (Annex II) ICC-104-4 (Annex II) ICC-105-10 (Annex II) PJ-13/11 (Annex I) PJ-29/12 (Annex I)	The project will rehabilitate neglected State coffee plantations into small family production units, and will assist the settlement of displaced farm families, giving the chance to earn an income from coffee production.	ICO ICC – Jan 1999 CFC CC – Jul 2000 / CFC EB – Oct 2000 Follow-up: The project was extended for two years on the recommendation of the MTE which took place in Jan 2009. Following a supervisory mission in Dec 2009 a new contract with CABI has been signed. The consultant undertook his first mission to Angola in Aug 2010 and made relevant recommendations for a successful implementation of the project. The CFC and the ICO carried out a supervision mission to Angola in May 2011 and the project has been further extended for two years. A progress report will be circulated to the Council in Mar 2012.

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4.3 DS	Increasing the resilience of coffee production to Leaf Rust and other diseases in India and four African countries CFC/ICO/40	Location: India, Kenya, Rwanda, Uganda and Zimbabwe PEA: CABI [C] Duration: 5 years (04/08 – 03/13)	1. US\$4,014,313 2. US\$2,918,720 <i>OPEC Fund:</i> US\$500,000 3. US\$0 4. US\$1,095,593	Proposal: WP-Board 979/05 and Rev. 1; VSC comments: EB-3894/05; EB-3906/06; EB-3913/06 WP-Board 990/06 (response of Coffee Board of India) Progress reports: ICC-101-2 (Annex VIII) ICC-102-3 (Annex VIII) ICC-103-8 (Annex VIII) ICC-104-4 (Annex VIII) ICC-105-10 (Annex VII) PJ-8/11 (Annex V) PJ-13/11 (Annex IV) PJ-29/12 (Annex II) Relevant document: ED-2094/10	The project is focused on research and development to enhance the genetic endowments of Arabica coffee in the context of disease resistance, CLR and anthracnose.	ICO VSC: Sep 2005 and Jan 2006 / May 2006 ICO ICC: May 2006 CFC PAC: Oct 2006 / CFC CC: Jul 2007 / CFC EB: Oct 2007 Follow-up: The project was launched in Apr 2008. Activities have started in all participating countries and scientific information is being exchanged between India and African countries. A MTR followed by a workshop to discuss project results took place in Kenya and Zimbabwe in Jul 2011. Another MTR took place in India in Jan 2012. A progress report will be circulated to the Council in Mar 2012.
4.4 DS	Access to finance for the development of diversification crops in coffee producing areas CFC/ICO/30	Location: Burundi and Côte d'Ivoire PEA: FGCCC (Côte d'Ivoire), OCIBU (Burundi) [C] Duration: 4 years (03/08 – 02/12) Further extension of 1 year in Côte d'Ivoire and the extension in Burundi is subject to the CFC approval of Project 1.7.	1. US\$3,006,570 2. US\$2,692,725 3. US\$0 4. US\$313,845	Proposal: WP-Board 916/02 WP-Board 937/03 WP-Board 961/04 Progress reports: ICC-101-2 (Annex IX) ICC-102-3 (Annex IX) ICC-103-8 (Annex IX) ICC-104-4 (Annex IX) ICC-105-10 (Annex VIII) PJ-8/11 (Annex VI) PJ-13/11 (Annex V) PJ-29/12 (Annex III)	Development and implementation of a sustainable credit programme for diversification in coffee-producing areas.	ICO ICC: May 2003 CFC PPF: Jun 2006 / CFC PAC: Oct 2006 CFC CC: Jan and Jul 2007 / CFC EB: Oct 2007 Follow-up: The project was launched in Burundi and Côte d'Ivoire respectively in Mar and Apr 2008. A team of consultants has designed a credit guarantee scheme with IT software. A supervision mission to Côte d'Ivoire took place in Jun 2011. A workshop to discuss its achievements and the way forward took place in Burundi in Aug 2011. The project has been extended for one year in Côte d'Ivoire with the entire funding provided by the country while Burundi has submitted a Fast-Track project proposal to the CFC for an extension. A progress report will be circulated to the Council in Mar 2012.

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4.5 DS	Building capacity in coffee certification and verification for specialty coffee farmers in EAFCA countries CFC/ICO/45	Location: Burundi, Ethiopia, Kenya, Malawi, Rwanda, Tanzania, Uganda, Zambia and Zimbabwe PEA: EAFCA Duration: 5 years (02/10 – 01/15)	1. US\$4,600,727 2. US\$2,000,000 3. US\$1,605,002 4. US\$995,725	Proposal: WP-Board 1023/07 and Add. 1 VSC comments: EB-3923/07 See also Project 5.13: [CFC/ICO/29FT] Progress report: PJ-8/11 (Annex VII) PJ-13/11 (Annex VI) PJ-29/12 (Annex IV)	This proposal originated as the result of a study on 'Setting up a fine coffee certification programme in Eastern Africa' financed by the CFC in 2005 (see 5.13). The overall goal of the project is to build capacity in coffee certification and verification in Eastern Africa by creating a regional centre for certification and an outreach programme to ensure the active participation of producer groups.	ICO ICC: May 2007 CFC CC: Jan 2009 / CFC EB: Apr 2009 Follow-up: The launch workshop took place on 12 Feb 2010 in Mombasa, Kenya. A conference on coffee certification took place in Jun 2010 in Kenya. All certification standard owners represented by Utz Certified, Organic, Starbucks, Rainforest Alliance, Fairtrade Labelling Organization (FLO) and Common Code for Coffee Communities (4C) attended the conference. A representative of EAFCA will report and a progress report will be circulated in Mar 2012.
4.6 LV	Competitive coffee enterprises programme for Guatemala and Jamaica CFC/ICO/46	Location: Guatemala and Jamaica PEA: Anacafé [P] and CIB [P] Duration: 3 years (07/10 – 07/13)	1. US\$4,750,000 2. US\$2,500,000 3. US\$1,000,000 4. US\$1,250,000 <i>Oikocredit</i>	Proposal: WP-Board 1024/07 VSC comments: EB-3923/07 Progress report: PJ-8/11 Annex VIII PJ-13/11 (Annex VII) PJ-29/12 (Annex V)	The project aims to strengthen the coffee sectors in Guatemala and Jamaica through a Coffee Competitiveness Programme based on six components: 1) Sustainable development; 2) Income diversification; 3) Marketing intelligence; 4) Marketing; 5) Funding; and 6) Institutional strengthening.	ICO ICC: May 2007 CFC CC: Jan 2008, Jan and Jul 2009 CFC EB: Oct 2009 Follow-up: The project was launched in Kingston, Jamaica on 17 Jul 2010. An ICO mission was carried out in Aug 2011 to supervise the project in Guatemala which found that implementation is proceeding well and on time, although the loan component is still being negotiated between the CFC and the potential borrowers. A progress report will be circulated to the Council in Mar 2012.

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4.7 LV	Economic Crises and Commodity dependent LDCs: Mapping the exposure to market volatility and building resilience to future crises CFC/ICO/49FA	Location: Tanzania and Zambia (Anglophone), Benin and Burundi (Francophone), Nepal and Lao PDR from the Asian region PEA: UNCTAD Division on Africa, LDCs and Special Programmes Duration: 1 year (10/10 – 10/11) Extension until 12/12	1. US\$532,250 2. US\$429,250 3. US\$0 4. US\$103,000 <i>UN LDC IV - UN OHRLLS UNCTAD Trust Fund</i>	Proposal: PJ-6/11 Progress report: PJ-29/12 (Annex VI)	The project will examine and analyse the impact of the economic crisis on LDCs with a view to proposing policy responses for recovery and measures to insulate/reduce impact of such crisis on their economies in future. In particular, it would look into the vulnerability of commodity dependent LDCs resulting from their large exposure to external markets, limited diversification and poor capital base. This vulnerability is particularly important in the context of the volatility of the global markets, exemplified by the current economic and financial crisis.	ICO ICC – Sep 2010: The Council noted the report given by the Executive Director on the 17th Annual Meeting of the CFC and International Commodity Bodies (ICBs) held in Japan on 31 Aug and 1 Sep 2010, where participants had discussed the impact of the financial and economic crisis on commodities, new contributions by 2012, the future role and mandate of the CFC and preparations for the Fourth United Nations Conference on Least Developed Countries (LDC-IV). Subsequently, the ICO was appointed (on behalf of all the other ICBs) to supervise the implementation of the project submitted by UNCTAD to the CFC. CFC CC: Jul 2010 CFC EB: Oct 2010 Follow-up: The Project Agreement was signed in Nov 2010. The results of the project were presented at the Fourth UN Conference on LDCs (UN LDC-IV) in Istanbul, Turkey, in May 2011. A progress report will be circulated to the Council in Mar 2012.
4.8 DS	Sustainable Credit Guarantee Scheme to promote scaling up of enhanced processing practices in Ethiopia and Rwanda CFC/ICO/48	Location: Burundi, Congo (Dem. Rep.), Ethiopia and Rwanda PEA: CABI-ARC Duration: 5 years (02/11 – 02/16)	1. US\$8,013,240 2. US\$3,240,210 3. US\$4,421,780 <i>Rabobank Foundation and local bank</i> 4. US\$351,250	Proposal: WP-Board 1053/08 VSC comments: EB-3951/08 See also Project 5.17: [CFC/ICO/22] Progress report: PJ-29/12 (Annex VII)	This project proposal is designed to improve livelihoods of small-scale coffee farmers in Eastern and Central Africa on a sustainable basis. This will be achieved by promoting the production of high quality coffee, through the adoption of enhanced coffee processing practices. The high quality coffees will subsequently attract premium prices in the market thereby translating into improved household income.	ICO VSC – Sep 2008 and Mar 2009 ICO ICC – Mar 2009 CFC CC: Jan 2010 CFC EB: Apr 2010 Follow-up: The project launch took place in Aug 2011 in Ethiopia. A progress report will be circulated to the Council in Mar 2012.

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4.9 DS	Qualitative and quantitative rehabilitation of coffee with the aim of improving living conditions of coffee farmers afflicted and displaced by war in the Democratic Republic of Congo CFC/ICO/51	Location: Congo (Dem. Rep.) PEA: Office National du Café [C] Duration: 3 years	1. US\$2,637,540 2. US\$1,368,990 3. US\$900,000 4. US\$368,550	Proposal: WP-Board 1055/08 VSC comments: EB-3951/08 EB-3960/09	The aim of this project is to rehabilitate the coffee sector through the creation of centres for propagation and distribution, the establishment of extension and support teams and making available to farmers high performance cuttings, essential inputs and appropriate guidance.	ICO VSC – Sep 2008 and Mar 2009 ICO ICC – Mar 2009: The Council approved the proposal for submission to the CFC. CFC CC: Jul 2011 CFC EB: Oct 2011 Follow-up: The proposal was approved by the CFC EB in Oct 2011, after granting PPF in Jan 2011 to fully develop the project proposal. Operational and legal documents are being prepared by the CFC. The launch ceremony of the project is expected to be held during the first half of 2012.
SECTION V: CONCLUDED PROJECTS						
5.1 JS	Development of gourmet coffee potential CFC/ICO/01	Location: Brazil, Burundi, Ethiopia, Papua New Guinea and Uganda PEA: ITC Concluded: 2000	1. US\$1,412,000 2. US\$1,018,000 3. US\$110,000 4. US\$284,000	Proposal: EB-3533/95 Rev. 3 Completion report: ICC-81-2 Gourmet coffee project Volume 1 (Summary, marketing and technology, marketing reports) and Volume 2 (country reports)	This project demonstrated the return on investment potential of the gourmet approach, identified new gourmet coffees and assisted countries in marketing them. Technologies developed have been continued by the Cup of Excellence Programme.	ICO ICC: May 1995 CFC CC: Apr 1996 / CFC EB: Oct 1996 This project demonstrated that the proactive involvement of country, private sector and civil society representatives, during its implementation, can lead to a successful assumption of responsibility by stakeholders, thereby making the project activities sustainable over time. It generated several activities, such as a section of the Coffee Guide website (Chapter 2: Niche markets) and the Cup of Excellence Programme.
5.2 DS	Study on coffee marketing systems and trading policies in selected coffee producing countries CFC/ICO/04FA	Location: Angola, Cameroon, Congo (Dem. Rep.), Ethiopia, Ghana, Guatemala, India, Madagascar and Togo PEA: World Bank Concluded: 2000	1. US\$289,068 2. US\$243,868 3. US\$0 4. US\$45,200	Proposal: EB-3598/96, final study report, ICO/CFC individual country studies for each of the nine participating countries, EB-3752/00 (analytical report by consultant), CFC Technical Paper No. 3	The study evaluated coffee marketing systems and policies and identified factors important for effective marketing, helping to guide developing countries in improving the marketing of their coffee.	ICO ICC: May 1995 CFC CC: Sep 1996 / CFC EB: Apr 1997 The results of this project led to the development by the ICO of a series of coffee country profiles for producing and consuming countries.

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5.3 DS	Coffee processing study – Rwanda CFC/ICO/22FT	Location: Rwanda PEA: Consultants Concluded: 2000	1. US\$68,000 2. US\$68,000 3. US\$0 4. US\$0	Proposal: EB-3695/98; Executive Summary: ICC-81-4 Final report: EB-3757/00; CFC Technical Paper No. 7	The project's objective was to improve Rwandan coffee production by analysing the main problems associated with Rwandan coffee quality, identifying action to restore quality and competitiveness, and assessing the feasibility of wet processing plant facilities set up by private investors.	ICO ICC: Jan 1999 CFC CC: Jan 1999 (in principle) / CFC EB: Oct 1999 The project CFC/ICO/22 was developed as a result of this study. A paper was published by the CFC (Technical Paper No. 7 – Rehabilitation of the coffee sector: Rwanda. Development of washed processing of coffee within a framework of private investment, Amsterdam, 2001).
5.4 DS	Characteristics of the demand for Robusta coffee in Europe CFC/ICO/05FT	Location: Europe PEA: APROMA Concluded: 2001	1. US\$29,280 2. US\$29,280 3. US\$0 4. US\$0	CFC Technical Paper No. 4	Study of the characteristics of the demand for Robusta coffee in the main Eastern and Western European markets.	CFC EB: Oct 1998 This study was published by the CFC (Technical Paper No. 4 - Characteristics of the demand for Robusta coffee in Europe, Amsterdam, 2001).
5.5 DS	Workshop on structured short- and medium-term finance to small-scale farmers in Africa CFC/ICO/20FT	Location: Kenya Concluded: 2001	1. US\$30,000 2. US\$30,000 3. US\$0 4. US\$0	A copy of the workshop proceedings is available on request from the ICO. See also Project 5.20: [CFC/ICO/20]	A two-day workshop on structured short-and medium-term finance to small-scale farmers in Africa was held in Nairobi, Kenya in Apr 2001 (on the suggestion of the CFC). The workshop discussed major constraints to the provision of agricultural input credit and made recommendations for restructuring and re-launching the sector.	ICO ICC: May 2000 CFC EB: Oct 2000 The project CFC/ICO/20 has been developed as the result of this workshop.
5.6 JS	Workshop on coffee quality through prevention of mould formation in Ecuador CFC/ICO/25FT	Location: Ecuador PEA: FAO Concluded: 2001	1. US\$65,000 2. US\$60,000 3. US\$0 4. US\$5,000	Proposal: WP-Board 892/00 and Rev. 1	Programme for the prevention of fungal mould formation affecting coffee quality in Ecuador.	CFC EB: Oct 2001 This project, which was incorporated into the project to enhance coffee quality through prevention of mould formation (CFC/ICO/06), has made an important contribution to improving coffee quality in Ecuador. COFENAC, the coffee authority in Ecuador, noted that 'The project contributed not only to the quality of Ecuadorian coffee but also to the on-going monitoring of the coffee quality in terms of OTA and other mycotoxins'.

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5.7 JS	Integrated management of the coffee berry borer CFC/ICO/02	Location: Colombia, Ecuador, Guatemala, Honduras, India, Jamaica and Mexico PEA: CABI Concluded: 2002	1. US\$5,467,000 2. US\$2,968,000 3. US\$850,000 <i>CIRAD: US\$400,000</i> <i>ODA: US\$250,000</i> <i>USDA: US\$200,000</i> 4. US\$1,649,000	Proposal: EB-3602/96 Progress reports: EB-3669/98 & Revs. 1, 2, 3, ICC-81-1, ICC-82-2, ICC-83-2 ED-1830/02 (final review meeting) ICC-86-5 (Executive Summary 1998-2002); Manual (CD-Rom) ICC-103-4 (preliminary report on impact evaluation) and ICC-103-4 Rev. 1 (Executive Summary of the impact evaluation report)	The coffee berry borer is probably the world's most serious insect pest of coffee and has caused heavy losses costing millions of dollars worldwide. The project promoted sustainable development by introducing an effective integrated pest management system and reducing the use of chemical pest control methods. It was also designed to enhance productivity and competitiveness through producing higher quality coffee and reducing production losses.	ICO ICC: May 1996 CFC CC: Sep 1996 / CFC EB: Oct 1996 A final review meeting took place in May 2002. A new project proposal on CBB, submitted by PROMECAFE was approved by the Council in May 2008 (see 2.5). In May 2008 the CFC recommended that an impact assessment for this project should be carried out. An Executive Summary of the impact evaluation report was circulated to the Council in Mar 10. The full report is available on the Projects Section of the ICO website.
5.8 DS	Coffee price risk management in East Africa CFC/ICO/21FT	Location: East Africa PEA: Vrije Universiteit Concluded: 2002	1. US\$60,000 2. US\$60,000 3. US\$0 4. US\$0	A copy of this study is available on request from the ICO. See also Project 4.1: [CFC/ICO/21FA]	Coffee price risk management in East Africa: the feasibility of intermediating price risk management to coffee farmers and coffee cooperatives in Ethiopia, Kenya, Tanzania, Uganda and Zimbabwe.	CFC EB: Oct 2001 This study was undertaken following the project 'Coffee price risk management in Eastern and Southern Africa'.
5.9 DS	Study of the potential for commodity exchanges and other forms of market places in COMESA countries CFC/ICO/24FT	Location: Burundi, Ethiopia, Kenya, Malawi, Rwanda, Tanzania, Uganda, Zambia and Zimbabwe PEA: Consultant Concluded: 2003	1. US\$60,000 2. US\$60,000 3. US\$0 4. US\$0	Proposal: WP-Board 896/01 A copy of the study is available on request from the ICO.	This study should allow countries in the COMESA region to adopt modern techniques of trading locally, regionally and internationally, to optimise economic benefits to the farmers and countries concerned.	CFC EB: Oct 2001 This study was undertaken following the project 'Coffee price risk management in Eastern and Southern Africa' (CFC/ICO/21FA). A similar study is being developed for West Africa (see 3.10).

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5.10 JS	Regional workshop on the coffee crisis in Central America CFC/ICO/26FT	Location: Guatemala PEA: Anacafé Concluded: 2003	1. US\$40,000 2. US\$40,000 3. US\$0 4. US\$0		Regional workshop on the coffee crisis.	CFC CC: Jan 2003 / CFC EB: Apr 2003 The workshop took place in Sep 2003.
5.11 LV	Strengthening the commercial, financial, management and business capacity of small coffee producers/exporters CFC/ICO/16	Location: Mexico and Nicaragua PEA: Twin Ltd./ Twin Trading Ltd. Duration: (10/00 - 06/05 - extended for 6 months) Concluded: 2005	1. US\$5,330,280 2. US\$910,193 3. US\$3,468,450 <i>Triodos Bank:</i> US\$1,250,000 <i>Mexican Government:</i> US\$2,025,000 <i>Twin Trading:</i> US\$193,450 4. US\$951,637	Proposal: WP-Board 850/98 Rev. 2 Progress reports: ICC-88-4, ICC-89-3, ICC-90-1 Rev. 1, ICC-91-4, ICC-93-4, ICC-94-1, ICC-94-8, ICC-95-7 Add. 1 Final report: ICC-95-7 (Executive Summary) ICC-96-5 (Executive Summary of the Guide)	The project's aim was to help small coffee growers to compete in the market and become creditworthy, generating benefits such as employment and greater income for their communities.	ICO ICC: Jan 1999 CFC CC: Jul 2000 / CFC EB: Oct 2000 A final report (Executive Summary) was circulated in May 2006. An Executive Summary of the Guide for strengthening the business and export capacity of coffee cooperatives, based on the experiences of this project was circulated in Sep 2006. The final version of the Guide will be circulated to the Council in Sep 2012.

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5.12 JS	Enhancement of coffee quality through prevention of mould formation CFC/ICO/06	Location: Worldwide PEA: FAO Duration: (10/98-09/05 - extended for 3 months) Concluded: 2005	1. US\$5,593,500 2. US\$2,526,000 3. US\$2,067,000 <i>UNDP: US\$1,500,000</i> <i>ISIC: US\$367,000</i> <i>CIRAD: US\$200,000</i> 4. US\$1,000,500	Proposal: EB-3620/97 Rev. 1 Guidelines: ED-1763/00 Rev. 1 ED-1988/06 Ecuador outline: WP-Board 892/00 and Rev. 1 Progress reports: ICC-84-1, ICC-86-1 ED-1827/02, ICC-87-2, ICC-88-2, ICC-89-4, ICC-90-3, ICC-91-3, ICC-93-2, ICC-94-7, EB-3903/05 Code of Practice: PSCB-36/02 ED-1968/05 (programme) Executive Summary of study: ED-1992/06 and Final report: ICC-96-4 Code of Practice: ED-2074/09: OTA	The project's aim was to establish and disseminate guidelines for coffee production, harvesting, processing, storage and transport to avoid situations leading to the formation of mould in coffee. The dissemination of its results will improve production of good quality coffee, and thus export earnings.	ICO ICC: Feb 1997 (outline) CFC CC: Jul 1998 / CFC EB: Oct 1998 The project was successfully extended to a wide range of countries. A positive MTE took place in Mar 2003 and a concluding workshop took place in Brazil in Sep 2005. The final technical and management report and CD-Rom training tool on good hygiene practices were circulated in Sep 2006. The training tool can be downloaded from the website www.coffee-ota.org . Using the results generated from this project, the ICO has contributed to Codex Alimentarius discussions on OTA, and recommended that Codex develop a proposed Code of Practice on OTA in cooperation with the FAO. Codex finalized the Code of Practice in Jul 2009 and it was circulated to Members in Sep 2009.
5.13 DS	Sustainable coffee development in Eastern Africa CFC/ICO/29FT	Location: Eastern Africa PEA: EAFCA consultant Duration: 6 months Concluded: 2005	1. US\$30,000 2. US\$15,000 3. US\$15,000 4. US\$0	Proposal: WP-Board 923/03 Final Report: ICC-95-1 (Executive Summary)	To support sustainable coffee development in Eastern Africa by addressing issues related to coffee certification.	ICO ICC: Jan 2003 CFC CC / CFC MD: Jul 2003 A final report entitled 'Setting up a fine coffee certification programme in Eastern Africa' was circulated in May 2006.

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Section/ ICO staff	Project title and ID [related Fast Track]	Location/ PEA/ Duration	1. Total cost 2. CFC financing 3. Co-financing Agency/donor 4. Counterpart contribution	ICO document(s)	Description	Approval / Consideration Progress VSS recommendations and follow-up
5.14 DS	Worldwide comparative analysis of coffee-growing areas CFC/ICO/10FT	Location: Colombia, Ecuador, Ethiopia, Guatemala, India, Indonesia, Kenya, Nicaragua, Tanzania and Uganda PEA: Scanagri Denmark A/S and partners (1 st phase) NRI (2 nd phase) Concluded: 1 st phase: 2004 2 nd phase: 2006	1. US\$120,000 2. US\$60,000 3. US\$60,000 4. US\$0 <i>European Commission</i>	Proposal: WP-Board 931/03 WP-Board 932/03 ICC-91-6 (Executive Summary) Full report of Phase 1 on CD-Rom ED-1985/06 and Rev. 1 (programme) ICC-95-4 (Executive Summary); ICC-96-3 (Final Executive Summary) CD-Rom (full report)	This study was developed in two phases with the aim of exploring the possibility of carrying out practical diversification programmes within the framework of the fight against poverty in coffee producing areas and promoting rural income growth, taking into account the various constraints of each of the selected countries. The first phase analysed economic factors and conditions for improving competitiveness and diversification in coffee dependent areas, whilst the second phase identified conditions for successful diversification.	ICO ICC: May 2003 CFC CC / CFC MD: Jul 2003 / CFC EB: Oct 2003 The final report for the first phase was circulated in Sep 2004. A workshop on the potential for diversification in coffee exporting countries was held in May 2006 to discuss the NRI's findings and recommendations. Copies of the presentations are available on the ICO website. This project also generated a tool to assess costs and profitability by examining the distribution of value through the coffee marketing chain and a copy is available from the ICO Secretariat on request.
5.15 LV/ DS	Integrated white stem borer management in smallholder coffee farms in India, Malawi and Zimbabwe CFC/ICO/18	Location: India, Malawi and Zimbabwe PEA: CABI Bioscience Duration: 4 years (06/02 – 06/06, with two extensions of six months) Concluded: 2007	1. US\$3,103,778 2. US\$2,262,316 3. US\$122,744 4. US\$718,718 <i>DFID: US\$76,170</i> <i>Others: US\$46,574</i>	Proposal: WP-Board 878/00 EB-3766/00 Progress reports: ICC-88-3, ICC-89-2, ICC-90-2 Rev. 1, ICC-91-2, ICC-93-1 MTE: ICC-94-2, ICC-97-1 (Annex III) ICC-98-1 (Annex III) Final report: ICC-100-2 (Summary) Full report and CD-Rom (ICO Library)	The aim of this pilot project was to expand research and development of IPM measures for combating white stem borer and reduce use of chemical pesticides.	ICO ICC: Sep 2000 (formal) CFC CC: Jul 2001 / CFC EB: Oct 2001 A dissemination workshop took place in India in Jun 2007 and a summary of the final report was circulated in May 2008. A final report was circulated to the participating countries during the 5 th African Scientific Coffee Conference in Kigali on 11 Feb 2009. This report is available for consultation in the ICO Library. The main results obtained include: In India, the adoption of practices such as two tiers of shade, the development of pheromones and regular tracing were suitable for the integrated management of the white stem borer. In Africa, biological control through the development of natural enemies appears to be preferred due to the high cost of chemical methods.

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Section/ ICO staff	Project title and ID [related Fast Track]	Location/ PEA/ Duration	1. Total cost 2. CFC financing 3. Co-financing Agency/donor 4. Counterpart contribution	ICO document(s)	Description	Approval / Consideration Progress VSS recommendations and follow-up
5.16 DS	Coffee market development and trade promotion in Eastern and Southern Africa CFC/ICO/03FA	Location: Tanzania, Uganda and Zimbabwe PEA: UNOPS [C] NRI Consultant Duration: 6 years: (10/00 – 09/06 – extended for 12 months until 09/07) Concluded: 2007	1. US\$9,101,301 2. US\$5,012,053 3. US\$2,540,141 <i>Int. banks:</i> US\$1,736,891 <i>Local banks:</i> US\$787,500 <i>ICO: US\$15,750</i> 4. US\$1,549,107	Proposal: EB-3604/96 & Add.1 Progress reports: ICC-86-3, ICC-95-2, ICC-97-1 (Annex I) ICC-98-1 (Annex I) Final report: ICC-100-1 (Summary) CD-Rom	The project will develop and test coffee marketing systems that will respond to producer and trade needs, and strengthen public and private institutions to operate the systems. It will promote improved access to the international market and introduce measures to minimise exposure to technical and price risks.	ICO ICC: May 1997 CFC CC: Jul 1997 / CFC EB: Oct 1997 A summary of the final report was circulated to the Council in May 2008.
5.17 DS	Improving coffee quality in East and Central Africa through enhanced processing practices in Rwanda and Ethiopia CFC/ICO/22	Location: Ethiopia and Rwanda PEA: CABI-ARC [C] Duration: 3 years (10/04 – 10/07) Concluded: 2008	1. US\$2,937,029 2. US\$2,029,224 3. US\$122,195 <i>Illycaffè: US\$122,195</i> 4. US\$785,610	Proposal: WP-Board 879/00; WP-Board 893/00; WP-Board 935/03 Progress reports: ICC-94-3, ICC-95-5, ICC-96-2, ICC-97-1 (Annex IV) ICC-98-1 (Annex IV) Final report: ICC-100-4 (Summary) See also Project 5.4: [CFC/ICO/22FT] and Project 4.9: [CFC/ICO/48]	The project will improve the production of quality coffees, which command premium prices, through improved methods of primary processing by farmer groups/associations at the village level (enhanced wet [semi-washed] processing or sun-drying methods). This will lead to an increase in income generation, thereby improving the livelihoods of small-scale coffee farmers and their families.	ICO ICC: May 2003 (in principle) CFC CC: Jan 2004 / CFC EB: Apr 2004 A final dissemination workshop took place in Feb 2008 during the EAFCA conference in Kampala, Uganda and the summary of the final report was circulated to the Council in May 2008. A project proposal to scale up this project was approved by the CFC EB in Apr 2010.

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Section/ ICO staff	Project title and ID [related Fast Track]	Location/ PEA/ Duration	1. Total cost 2. CFC financing 3. Co-financing Agency/donor 4. Counterpart contribution	ICO document(s)	Description	Approval / Consideration Progress VSS recommendations and follow-up
5.18 LV/ DS	Improvement of coffee production in Africa by the control of coffee wilt disease (tracheomyces) CFC/ICO/13	Location: Cameroon, Congo (Dem. Rep.), Côte d'Ivoire, Ethiopia, Rwanda, Tanzania and Uganda PEA: CABI [C] Duration: 4 years (02/01 – 12/05, extended to 12/06 with second extension to 12/07 approved) Concluded: 2008	1. US\$8,951,587 2. US\$3,516,888 3. US\$4,348,779 <i>EU: US\$3,212,328</i> 4. US\$1,085,920	Proposal: EB-3655/97 Progress reports: ICC-86-6, ICC-89-1, ICC-93-3, ICC-94-4 MTE: ICC-90-5, ICC-91-1, ICC-97-1 (Annex II) ICC-98-1 (Annex II) Final report: ICC-100-3 (Summary)	Coffee wilt disease (tracheomyces) causes widespread losses to small farmers in Africa who are dependent on coffee for their income. The project will implement a regional programme to improve management practices to contain the disease and develop an information and training programme for small producers.	ICO ICC: May 1998 CFC CC: Jan 1998 / CFC EB: Apr 1998 A final workshop took place during the EAFCA conference in Feb 2008 in Kampala, Uganda, and a draft summary of the final report was circulated to the Council in May 2008. The final technical report, prepared by CABI, was made available electronically to Members in Mar 2010 and is also available at http://dev.ico.org/projects/13-p.htm
5.19 DS	Robusta quality and marketing improvement by optimal use of coffee terroirs CFC/ICO/05	Location: Côte d'Ivoire PEA: ACRN [C] Duration: 2 years (06/05 – 06/07 with an extension to 03/08) Concluded: 2008	1. US\$942,559 2. US\$448,063 3. US\$0 4. US\$494,496	Proposal: EB-3603/96 Rev. 1 Progress reports: ICC-95-6 ICC-97-1 (Annex V) ICC-98-1 (Annex V) ICC-100-5 (Annex I) See also Project 5.20: [CFC/ICO/05FT]	The project will improve the quality of Robusta coffee cultivation and its profitability, by identifying varieties which are superior in quality, and making optimal use of coffee soils.	ICO ICC: Feb 1997 CFC CC: Jul 2002 / CFC EB: Oct 2002 Follow-up: The project was launched in Jun 2005 in Abidjan. An MTE took place in Côte d'Ivoire in Sep 2006 and recommended that the project be extended for a further 12 months. A final dissemination workshop took place in Abidjan in Aug 2007. The CFC agreed a further extension of 6 months until 31 Mar 2008. The Government of Côte d'Ivoire has edited a leaflet on the results of the project. The project completion report is awaited.
5.20 DS	Pilot short- and medium-term finance to small-scale coffee farmers in Kenya CFC/ICO/20	Location: Kenya PEA: UNOPS [C] Duration: 5 years Phase III: (10/05 – 04/08) (extended for 18 months until 10/09) Concluded: 2010	1. US\$3,044,900 2. US\$1,444,900 3. US\$1,000,000 <i>Kenyan Government</i> 4. US\$600,000	Proposal: WP-Board 882/00 Rev. 1 Progress reports: ICC-97-1 (Annex IX) ICC-98-1 (Annex IX) ICC-101-2 (Annex III) ICC-102-3 (Annex III) ICC-103-8 (Annex III) ICC-104-4 (Annex III) Final report: ICC-105-11 (Summary) See also Project 5.5: [CFC/ICO/20FT]	This project will promote access to credit for smallholder coffee farmers. The pilot project is being implemented in Kenya, and other countries involved will benefit from the dissemination of the results.	ICO ICC: May 2000 CFC CC: Jul 2001 / CFC EB: Oct 2001 Follow-up: This project was implemented in three phases. Phases I and II were completed in 2006. Phase III consisting of input loan provision and the design of a credit guarantee scheme which was completed in 2010. A proposal for dissemination in Uganda and Tanzania and upscaling the project has been prepared with the support of the Governments. The proponents have been requested to review it before it is submitted to the CFC for consideration.

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Section/ ICO staff	Project title and ID [related Fast Track]	Location/ PEA/ Duration	1. Total cost 2. CFC financing 3. Co-financing Agency/donor 4. Counterpart contribution	ICO document(s)	Description	Approval / Consideration Progress VSS recommendations and follow-up
5.21 LV	Pilot rehabilitation of the coffee sectors in Honduras and Nicaragua CFC/ICO/11	Location: Honduras and Nicaragua PEA: PROMECAFE [C] Duration: 4 years (04/06 – 04/10) First extension until 12/10, second extension until 09/11 Concluded: 2011	1. US\$6,837,000 2. US\$4,220,000 3. US\$505,000 <i>Government of Nicaragua</i> 4. US\$2,112,000	Proposal: EB-3696/98 PR-270/06 Progress reports: ICC-97-1 (Annex VI) ICC-98-1 (Annex VI) ICC-100-5 (Annex II) ICC-101-2 (Annex I) ICC-102-3 (Annex I) ICC-103-8 (Annex I) ICC-104-4 (Annex I) ICC-105-10 (Annex I) PJ-8/11 (Annex I) Executive Summary of the final report: ICC-107-13 (Annex I)	Following severe disruption by Hurricane Mitch in these countries, this project will help to rebuild the coffee sector through replacing coffee wet processing capacity damaged or lost during the hurricane with cleaner environmentally friendly technologies to reduce water contamination.	ICO ICC: Jan 1999 CFC CC: Jan 1999 / CFC EB: Apr 2000 Follow-up: The project was launched in Apr 2006 in Honduras and Nicaragua. A joint CFC/ICO mission was carried out in Honduras in Jul 2010 to supervise the project. Findings indicate that implementation is progressing well and on time in Honduras, but with substantial delays in Nicaragua due to the constraints faced by the Government in issuing the CFC loan to farmers. The request of the Government of Nicaragua for an extension of eight months, without budgetary implications, was approved by the CFC. An Executive Summary of the final report was circulated to the Council in Sep 2011.
5.22 LV	Diversification of production in marginal areas in the State of Veracruz, Mexico CFC/ICO/32	Location: Mexico PEA: Universidad Veracruzana A.C. [C] Duration: 2 years (03/06 – 03/08) First extension until 09/09 and second extension until 08/10 Concluded: 2010	1. US\$4,467,871 2. US\$2,552,400 3. US\$1,118,158 4. US\$797,313	Proposal: WP-Board 948/04 PR-269/06 Progress reports: ICC-97-1 (Annex VIII) ICC-98-1 (Annex VIII) ICC-100-5 (Annex IV) ICC-101-2 (Annex IV) ICC-102-3 (Annex IV) ICC-103-8 (Annex IV) ICC-104-4 (Annex IV) ICC-105-10 (Annex III) Executive Summary of the final report: ICC-107-13 (Annex II)	This project will provide alternative production and development options to coffee growers in marginal areas suffering from the crisis caused by low prices and hence develop a viable diversification model for mild Arabica coffee producers.	ICO ICC: May 2004 CFC CC: Jan 2005 / CFC EB: Apr 2005 Follow-up: After Mar 2008, two project extensions, with no financial implications, were approved by the CFC. The final workshop was held in Jul 2010 during the joint CFC/ICO visit to Veracruz. An Executive Summary of the final report was circulated to the Council in Sep 2011.

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Section/ ICO staff	Project title and ID [related Fast Track]	Location/ PEA/ Duration	1. Total cost 2. CFC financing 3. Co-financing Agency/donor 4. Counterpart contribution	ICO document(s)	Description	Approval / Consideration Progress VSS recommendations and follow-up
5.23 LV	Enhancing the potential of gourmet coffee production in Central American countries CFC/ICO/39	Location: Costa Rica, Guatemala, Honduras and Nicaragua PEA: IAO/MAE – Florence – Italy [C] Duration: 2 years (09/07 – 09/09) First extension until 07/10, second extension until 06/11 Concluded: 2011	1. US\$1,874,146 2. US\$617,560 3. US\$1,256,586 <i>Government of Italy</i> 4. US\$0	Proposal: WP-Board 980/05 and Rev. 1 VSC comments: EB-3894/05 EB-3906/06 Progress reports: ICC-100-5 (Annex V) ICC-101-2 (Annex VI) ICC-102-3 (Annex VI) ICC-103-8 (Annex VI) ICC-104-4 (Annex VI) ICC-105-10 (Annex V) PJ-8/11 (Annex III) Executive Summary of the final report: ICC-107-13 (Annex III)	This pilot project will enable four participating coffee-producing countries to implement a strategy to develop sustainable gourmet quality coffee accompanied by tourism strategies.	ICO VSC: Sep 2005 and Jan 2006 ICO ICC: May 2006 CFC PAC: Oct 2006 / CFC CC: Jan 2007 / CFC EB: Apr 2007 Follow-up: In Mar 2010 the CFC approved the first request by the PEA to extend the project until 31 Jul 2010 with no financial implications for the CFC. The preliminary concluding workshops took place in Mar 2010 in Guatemala. A second request for a six-month extension was approved by the CFC until Jun 2011. An Executive Summary of the final report was circulated to the Council in Sep 2011, while the Guide resulting from the project experience, will be circulated to the Council in Spanish and English in Mar 2012.
5.24 DS	Enhancing competitiveness of African coffee through a value chain analysis CFC/ICO/43FT	Location: IACO Member countries PEA: IACO Duration: 1 year (04/09 – 03/10) Extension until 09/10 Concluded: 2011	1. US\$283,500 2. US\$120,000 3. US\$0 4. US\$163,500	Proposal: WP-Board 1035/07 VSC comments: EB-3935/07 Progress report: ICC-104-4 (Annex X) Executive Summary of the final report: ICC-107-13 (Annex IV)	The project aims to revitalize production, quality and trade in smallholder coffees in Africa. By improving quality and trade in smallholder coffees, household income of the resource-poor coffee farmers will improve, thereby contributing to poverty alleviation amongst the coffee- dependent rural population.	ICO VSC: Sep 2007 ICO ICC: Sep 2007 CFC CC: Jan 2008 / CFC EB Apr 2008 Follow-up: A Fast Track Project Implementation Agreement was signed by IACO and the CFC. A consultant from CABI-ARC has completed his report, which has been discussed during national workshops organized in each of the participating countries. As a result of the study an appraisal report is available at the ICO Secretariat together with the Executive Summary circulated to the Council in Sep 2011.

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Section/ ICO staff	Project title and ID [related Fast Track]	Location/ PEA/ Duration	1. Total cost 2. CFC financing 3. Co-financing Agency/donor 4. Counterpart contribution	ICO document(s)	Description	Approval / Consideration Progress VSS recommendations and follow-up
5.25 LV	Reconversion of small coffee farms into self-sustainable agricultural family units in Ecuador CFC/ICO/31	Location: Ecuador PEA: COFENAC [C] Duration: 4 years (09/07 – 09/11) Concluded: 2011	1. US\$3,198,635 2. US\$1,117,640 3. US\$858,165 COFENAC & USDA 4. US\$1,222,830	Proposal: WP-Board 917/02; WP-Board 918/02; WP-Board 959/04 Progress reports: ICC-100-5 (Annex VI) ICC-101-2 (Annex V) ICC-102-3 (Annex V) ICC-103-8 (Annex V) ICC-104-4 (Annex V) ICC-105-10 (Annex IV) PJ-8/11 (Annex II) PJ-13/11 (Annex II) Executive Summary of the final report: ICC-108-3	To alleviate the poverty of coffee-growing families through the introduction, in coffee farms, of new profitable agricultural activities that guarantee higher income levels, greater food security and preservation of natural resources. The results of the project will also be disseminated to Cuba, Guatemala and Honduras.	ICO ICC: Sep 2004 CFC CC: Jul 2005 / CFC EB: Oct 2005 Follow-up: The project was launched in Manta, Ecuador in Sep 2007. Two dissemination workshops for Cuba, Guatemala and Honduras were held in Mar 2010 and Aug 2011 in Guatemala. An Executive summary of the Final Report will be circulated to the Council in Mar 2012.
5.26 DS	Developing the potential of Gourmet Robusta coffee in Gabon and Togo CFC/ICO/42	Location: Gabon and Togo PEA: CABI [C] Duration: 2 years (11/08 – 11/10) Extension until 11/11	1. US\$2,468,944 2. US\$1,842,488 3. US\$0 4. US\$626,456	Proposal: WP-Board 968/05 Verbal report: VSC comments (see document EB-3891/05, paragraph 33) Progress reports: ICC-101-2 (Annex VII) ICC-102-3 (Annex VII) ICC-103-8 (Annex VII) ICC-104-4 (Annex VII) ICC-105-10 (Annex VI) PJ-8/11 (Annex IV) PJ-13/11 (Annex III)	The main aim of the project is to enable participating Robusta producing countries to implement solid strategies for increasing the value and improving the marketing of Gourmet coffee in order to benefit from much higher prices.	ICO VSC: May 2005 ICO ICC: May 2005 CFC: PPF: Jun 2006 / CFC PAC: Oct 2006 / CFC CC: Jan 2007 / CFC EB: Apr 2007 Follow-up: The project was launched in Gabon in Nov 2007 and in Togo in Jan 2008. A cup-tasting session was organized for participating countries and other African countries. An MTE mission was carried out in Gabon in Mar 2010 following which an extension was approved by the CFC. A completion report is awaited.

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SCHEDULE FOR PRESENTATION OF PROJECT PROPOSALS

ICO and CFC meetings	Deadlines
<p>5 – 8 March 2012 International Coffee Council</p>	<p>16 December 2011: Deadline for new and revised project proposals, requests for Fast Track (FT) and Project Preparation Facilities (PPF) to be considered by the Projects Committee and the Council in March 2012</p>
<p>CFC Consultative Committee meeting in Amsterdam (July 2012)</p>	<p>13 April 2012: Deadline for project proposals to be submitted to the CFC Secretariat</p> <p>July 2012: Comments of the CFC Consultative Committee to be sent by the ICO to Members which have submitted project proposals</p>
<p>24 – 28 September 2012 International Coffee Council</p>	<p>22 June 2012: Deadline for new and revised project proposals, requests for Fast Track (FT) and Project Preparation Facilities (PPF) to be considered by the Projects Committee and the Council in September 2012</p>
<p>CFC Consultative Committee meeting in Amsterdam (January 2013)</p>	<p>12 October 2012: Deadline for project proposals to be submitted to the CFC Secretariat</p> <p>February 2013: Comments of the CFC Consultative Committee to be sent by the ICO to Members which have submitted project proposals</p>
<p>4 – 8 March 2013 International Coffee Council</p>	<p>14 December 2012: Deadline for new and revised project proposals, requests for Fast Track (FT) and Project Preparation Facilities (PPF) to be considered Projects Committee and Council in March 2013</p>
<p>CFC Consultative Committee meeting in Amsterdam (July 2013)</p>	<p>12 April 2013: Deadline for project proposals to be submitted to the CFC Secretariat</p> <p>July 2013: Comments of the CFC Consultative Committee to be sent by the ICO to Members which have submitted project proposals</p>
<p>23 – 27 September 2013 International Coffee Council</p>	<p>28 June 2013: Deadline for new and revised project proposals, requests for Fast Track (FT) and Project Preparation Facilities (PPF) to be considered by the Projects Committee and the Council in September 2013</p>

LIST OF ACRONYMS USED IN THIS DOCUMENT

ACRN	African Coffee Research Network
Anacafé	National Coffee Association (Guatemala)
ARCC	Autorité de régulation du café-cacao
ARFIC	The Burundi Regulatory Authority of the Coffee Sector
CABI	CAB International – based in England, United Kingdom
CABI-ARC	CAB International – Africa Regional Centre – based in Nairobi, Kenya
CATIE	Tropical Agricultural Research and Higher Education Centre
CBB	Coffee Berry Borer
CBD	Coffee Berry Disease
CD	Compact Disk
Cenicafé	National Coffee Research Centre of FEDECAFE
CFC	Common Fund for Commodities
CFC CC	CFC Consultative Committee
CFC EB	CFC Executive Board
CFC MD	CFC Managing Director
CFC PAC	CFC Project Appraisal Committee
CFC PPF	CFC Project Preparation Facilities
CIAT	International Centre for Tropical Agriculture
CIB	Coffee Industry Board of Jamaica
CIRAD	Centre for International Cooperation in Agronomic Research for Development
CLR	Coffee Leaf Rust
COFENAC	National Coffee Council (Ecuador)
COMESA	Common Market for Eastern and Southern Africa
CTA	Chief Technical Advisor
DFID	Department for International Development (UK)
EAFCA	Eastern African Fine Coffees Association
EB	Executive Board
EU	European Union
FAST	Finance Alliance for Sustainable Trade (Canada)
FGCCC	Fond de garantie des coopératives café cacao (Guarantee Fund of Coffee and Cocoa Cooperatives)
FAO	Food and Agriculture Organization of the United Nations
FEDECAFE	National Federation of Coffee Growers of Colombia
FONAFIFO	National Forestry Financing Fund
FRC	Fonds de régulation café-cacao
FT	Fast Track funding procedures for the CFC
GEF	Global Environment Facility
IACO	Inter-African Coffee Organisation
IAO/MAE	Istituto Agronomico per l'Oltremare/Ministry of Foreign Affairs (Italy)
ICAFFE	Coffee Institute of Costa Rica
ICB	International Commodity Body
ICC	International Coffee Council

ICCRI	Indonesian Coffee and Cocoa Research Institute
ICGN	International Coffee Genome Network
ICO	International Coffee Organization
IICT–CIFC	Tropical Research Institute – Coffee Rust Research Centre
IHCAFE	Honduran Coffee Institute
INCA	Instituto Nacional do Café de Angola
IPGRI	International Plant Genetic Resources Institute (new name: Bioversity International)
IPM	Integrated Pest Management
ISIC	Institute for Scientific Information on Coffee
ITC	International Trade Centre/UNCTAD/WTO (ITC)
MIFIC	Ministry of Development and Trade (Nicaragua)
MTE	Mid-Term Evaluation
MTR	Mid-Term Review
NRI	Natural Resources Institute
OCIBU	Office du café du Burundi
ODA	Overseas Development Administration (UK)
ONCC	Office national du café et cacao
OPEC	Organization of the Petroleum Exporting Countries
OTA	Ochratoxin A
OUC	Oxford University Consulting
PEA	Project Executing Agency
PES	Payment for Environmental Services
PPF	Project Preparation Facilities
PROMECAFE	Regional Program for the Development and Modernization of the Coffee Industry in Central America, Panama, the Dominican Republic and Jamaica
SME	Small and Medium Enterprises
UCODEP	Unità e Cooperazione per lo Sviluppo dei Popoli (an Italian NGO)
UN OHRLLS	United Nations Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States
UNDP	United Nations Development Programme
UNDP GCF	Green Commodities Facility of the UNDP
UNOPS	United Nations Office for Project Services
USDA	United States Department of Agriculture
VSC	Virtual Screening Committee
VSS	Virtual Screening Subcommittee